

FORD OTOMOTİV SANAYİ ANONİM ŞİRKETİ

**CONVENIENCE TRANSLATION INTO ENGLISH OF
FINANCIAL STATEMENTS AT 31 DECEMBER 2021
TOGETHER WITH AUDITOR'S REVIEW REPORT**

(ORIGINALLY ISSUED IN TURKISH)

**CONVENIENCE TRANSLATION INTO ENGLISH OF FINANCIAL STATEMENTS
ORIGINALLY ISSUED IN TURKISH**

FORD OTOMOTİV SANAYİ A.Ş.

**STATEMENT OF FINANCIAL POSITION
AS AT 31 DECEMBER 2021 AND 31 DECEMBER 2020**

CONTENTS	PAGE
STATEMENTS OF FINANCIAL POSITION.....	1-2
STATEMENTS OF PROFIT OR LOSS.....	3
STATEMENTS OF OTHER COMPREHENSIVE INCOME.....	4
STATEMENTS OF CHANGES IN EQUITY.....	5
STATEMENT OF CASH FLOWS	6
NOTES TO THE FINANCIAL STATEMENTS.....	7-82
NOTE 1 ORGANIZATION AND NATURE OF THE OPERATIONS	7
NOTE 2 BASIS OF PRESENTATION OF FINANCIAL STATEMENTS	7-31
NOTE 3 SEGMENT REPORTING	31
NOTE 4 CASH AND CASH EQUIVALENTS	32
NOTE 5 FINANCIAL INVESTMENTS	32
NOTE 6 FINANCIAL LIABILITIES	33-34
NOTE 7 TRADE RECEIVABLES AND PAYABLES.....	35-38
NOTE 8 OTHER RECEIVABLES AND PAYABLES.....	38
NOTE 9 INVENTORIES	39
NOTE 10 PROPERTY, PLANT AND EQUIPMENT.....	40-42
NOTE 11 INTANGIBLE ASSETS	42-43
NOTE 12 PREPAID EXPENSES	44
NOTE 13 PROVISIONS, CONTINGENT ASSETS AND LIABILITIES	44-46
NOTE 14 COMMITMENTS	47
NOTE 15 EMPLOYEE BENEFITS	47-49
NOTE 16 OTHER CURRENT ASSETS	49
NOTE 17 EQUITY	49-52
NOTE 18 REVENUE AND COST OF SALES	53
NOTE 19 RESEARCH AND DEVELOPMENT EXPENSES, MARKETING EXPENSES, GENERAL ADMINISTRATIVE EXPENSES.....	54
NOTE 20 EXPENSES BY NATURE.....	55
NOTE 21 OTHER OPERATING INCOME/(EXPENSES).....	55
NOTE 22 FINANCIAL INCOME.....	56
NOTE 23 FINANCIAL EXPENSES.....	56
NOTE 24 TAX ASSETS AND LIABILITIES.....	56-61
NOTE 25 EARNINGS PER SHARE.....	62
NOTE 26 RELATED PARTY DISCLOSURES.....	62-68
NOTE 27 FINANCIAL INSTRUMENTS AND FINANCIAL RISK MANAGEMENT	69-76
NOTE 28 CASH FLOW HEDGE OPERATIONS.....	76-77
NOTE 29 INCOME AND EXPENSES FROM INVESTING ACTIVITIES.....	77
NOTE 30 DEFERRED INCOME.....	78
NOTE 31 OTHER NON-CURRENT LIABILITIES.....	78
NOTE 32 RIGHT OF USE ASSETS.....	79
NOTE 33 GOVERNMENT INCENTIVES AND GRANTS.....	80
NOTE 34 INVESTMENTS IN SUBSIDIARIES, JOINT VENTURES AND AFFILIATED COMPANIES.....	81
NOTE 35 FEES FOR SERVICES RECEIVED FROM INDEPENDENT AUDITORS.....	81
NOTE 36 SUBSEQUENT EVENTS	82
NOTE 37 DISCLOSURE OF OTHER MATTERS.....	82

**CONVENIENCE TRANSLATION INTO ENGLISH OF FINANCIAL STATEMENTS
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FORD OTOMOTİV SANAYİ A.Ş.

**STATEMENTS OF FINANCIAL POSITION
AS AT 31 DECEMBER 2021 AND 31 DECEMBER 2020**

(Amounts expressed in thousands Turkish Lira ("TRY") unless otherwise stated.)

	Notes	Current period audited 31 December 2021	Previous period audited 31 December 2020
Assets			
Current assets		32,813,852	17,604,522
Cash and cash equivalents	4	14,173,931	8,124,073
Trade receivables			
- Due from related parties	26	7,914,177	3,207,939
- Due from third parties	7	3,492,571	2,546,243
Other receivables			
- Due from third parties	8	820	1,457
Inventories	9	5,269,306	2,449,043
Prepaid expenses	12	303,696	221,872
Other current assets	16	1,659,351	1,053,895
Non-current assets		9,979,001	6,744,657
Financial investments	5	49,913	44,767
Trade receivables			
- Due from third parties	7	37,579	3,950
Property, plant and equipment	10	5,149,083	4,403,373
Intangible assets	11	1,486,777	904,839
Right of use assets	32	68,767	68,919
Prepaid expenses	12	1,421,793	359,729
Deferred tax assets	24	1,715,971	954,246
Investments in subsidiaries, joint vent and affiliated companies	34	12,959	4,834
Derivative financial instruments	28	36,159	-
Total Assets		42,792,853	24,349,179

Financial statements for the period ended 1 January - 31 December 2021 were approved for issue by the Board of Directors on 15 February 2022. Financial statements will be finalized after the approval at the General Assembly.

The accompanying notes form an integral part of these financial statements.

**CONVENIENCE TRANSLATION INTO ENGLISH OF FINANCIAL STATEMENTS
ORIGINALLY ISSUED IN TURKISH**

FORD OTOMOTİV SANAYİ A.Ş.

**STATEMENTS OF FINANCIAL POSITION
AS AT 31 DECEMBER 2021 AND 2020**

(Amounts expressed in thousands Turkish Lira ("TRY") unless otherwise stated.)

	Notes	Current period audited 31 December 2021	Previous period audited 31 December 2020
Liabilities			
Current liabilities		20,782,144	12,480,781
Short-term borrowings			
- Bank borrowings	6	4,473,375	2,240,949
Short-term portion of long-term borrowings			
- Bank borrowings	6	3,733,404	1,660,704
- Lease liabilities	6	50,140	31,228
Trade payables			
- Due to related parties	26	2,106,450	1,178,339
- Due to third parties	7	9,272,218	6,569,454
Other payables			
- Due to related parties	26	38,246	34,350
- Due to third parties	8	220,755	141,846
Deferred income	30	64,730	43,037
Short-term provisions			
- Other provisions	13	390,161	273,245
Employee benefit liabilities	15	419,560	290,077
Current tax liabilities	24	13,105	17,552
Non-current liabilities		11,862,171	4,824,496
Long-term borrowings			
- Bank borrowings	6	10,749,405	4,096,515
- Lease liabilities	6	49,903	51,478
Long-term provisions			
- Provision for employment termination benefits	15	568,497	361,058
- Other provisions	13	416,018	273,453
Deferred income	30	63,183	22,040
Other non-current liabilities	31	14,129	18,699
Derivative financial liabilities	28	1,036	1,253
Equity	17	10,148,538	7,043,902
Paid-in capital		350,910	350,910
Inflation adjustments on capital		27,920	27,920
Share premium		8	8
Other comprehensive income/(loss)			
not to be reclassified under profit or loss			
- Losses on remeasurements of defined benefit plans		(125,723)	(18,359)
- Gains from financial assets measured at fair value through other comprehensive income		46,489	41,600
Other comprehensive income/(loss)			
to be reclassified in profit or loss			
- Losses on cash flow hedges		(3,191,233)	(1,431,512)
Restricted reserves		766,316	410,493
Retained earnings		3,472,846	3,467,929
Net profit for the period		8,801,005	4,194,913
Total liabilities and equity		42,792,853	24,349,179

The accompanying notes form an integral part of these financial statements.

CONVENIENCE TRANSLATION INTO ENGLISH OF FINANCIAL STATEMENTS
ORIGINALLY ISSUED IN TURKISH

FORD OTOMOTİV SANAYİ A.Ş.

STATEMENTS OF PROFIT OR LOSS FOR THE YEARS ENDED
31 DECEMBER 2021 AND 2020

(Amounts expressed in thousands Turkish Lira ("TRY") unless otherwise stated.)

		Current period audited 1 January - 31 December 2021	Previous period audited 1 January - 31 December 2020
	Notes		
Continuing operations			
Revenue	18	71,101,258	49,451,407
Cost of sales (-)	18	(59,947,098)	(43,264,878)
Gross profit		11,154,160	6,186,529
Marketing expenses (-)	19	(1,323,600)	(843,565)
General administrative expenses (-)	19	(740,429)	(516,688)
Research and development expenses (-)	19	(680,519)	(459,451)
Other income from operating activities	21	2,111,012	854,776
Other expenses from operating activities (-)	21	(1,082,881)	(415,940)
Profit from operating activities		9,437,743	4,805,661
Income from investing activities	29	2,464	2,549
Expenses from investing activities (-)	29	(37,561)	(1,359)
Operating income before financial income/(expense)		9,402,646	4,806,851
Financial income	22	5,811,748	1,855,354
Financial expenses (-)	23	(6,527,635)	(2,553,875)
Profit from continuing operations before tax		8,686,759	4,108,330
Tax income/(expense) from continuing operations		114,246	86,583
Tax expenses for the period (-)	24	(76,950)	(39,799)
Deferred tax income	24	191,196	126,382
Profit for the period		8,801,005	4,194,913
Earnings per share with a nominal value Kr	25	25.08 Kr	11.95 Kr

The accompanying notes form an integral part of these financial statements.

**CONVENIENCE TRANSLATION INTO ENGLISH OF FINANCIAL STATEMENTS
ORIGINALLY ISSUED IN TURKISH**

FORD OTOMOTİV SANAYİ A.Ş.

**STATEMENTS OF OTHER COMPREHENSIVE INCOME
FOR THE YEARS ENDED 31 DECEMBER 2021 AND 2020**

(Amounts expressed in thousands Turkish Lira ("TRY") unless otherwise stated.)

	Notes	Current period audited 1 January - 31 December 2021	Previous period audited 1 January - 31 December 2020
Profit for the period		8,801,005	4,194,913
Other comprehensive income/(expense)			
Other comprehensive income not to be reclassified to profit or loss			
(Losses)/gains on remeasurements of defined benefit plans	17	(134,205)	(20,373)
Gains/(losses) from financial assets measured at fair value through other comprehensive income	17	5,146	22,412
Other comprehensive income taxes not to be reclassified to profit or loss			
Taxes relating to remeasurements of defined benefit plans	17	26,841	4,074
Taxes relating to gains/(losses) from financial assets measured at fair value through other comprehensive income	17	(257)	(1,121)
Other comprehensive income to be reclassified to profit or loss			
Other comprehensive income/(expense) relating to cash flow hedges	17	(2,239,066)	(900,850)
Other comprehensive income taxes to be reclassified to profit or loss			
Taxes relating to cash flow hedges	17	479,345	174,765
Other comprehensive income/(loss)		(1,862,196)	(721,093)
Total comprehensive income		6,938,809	3,473,820

The accompanying notes form an integral part of these financial statements.

CONVENIENCE TRANSLATION INTO ENGLISH OF FINANCIAL STATEMENTS ORIGINALLY ISSUED IN TURKISH

FORD OTOMOTİV SANAYİ A.Ş.

STATEMENTS OF CHANGES IN EQUITY FOR THE YEARS 31 DECEMBER 2021 AND 2020

(Amounts expressed in thousands Turkish Lira ("TRY") unless otherwise stated.)

				Other comprehensive income not to be reclassified in profit or loss	Other comprehensive income to be reclassified profit or loss					
	Paid in capital	Inflation adjustments on capital	Share premium	Gain/(losses) from financial assets measured at fair value through other comprehensive income	Gains/(losses) on remeasurements defined benefit plans	Cash flow hedge/ reserves	Restricted reserves	Retained earnings	Net profit	Total equity
								Accumulated profit		
Balances at 1 January 2020	350,910	27,920	8	20,309	(2,060)	(705,427)	302,764	2,711,013	1,959,484	4,664,921
Profit for the period	-	-	-	-	-	-	-	-	4,194,913	4,194,913
Other comprehensive income/(loss)	-	-	-	21,291	(16,299)	(726,085)	-	-	-	(721,093)
Total comprehensive income	-	-	-	21,291	(16,299)	(726,085)	-	-	4,194,913	3,473,820
Transfers	-	-	-	-	-	-	107,729	1,851,755	(1,959,484)	-
Dividends (Note 17)	-	-	-	-	-	-	-	(1,094,839)	-	(1,094,839)
Balances at 31 December 2020	350,910	27,920	8	41,600	(18,359)	(1,431,512)	410,493	3,467,929	4,194,913	7,043,902
Balances at 1 January 2021	350,910	27,920	8	41,600	(18,359)	(1,431,512)	410,493	3,467,929	4,194,913	7,043,902
Impact of correction of errors (Note 2.5)	-	-	-	-	-	-	-	(258,400)	-	(258,400)
Revised Balances at 1 January 2021	350,910	27,920	8	41,600	(18,359)	(1,431,512)	410,493	3,209,529	4,194,913	6,785,502
Profit for the period	-	-	-	-	-	-	-	-	8,801,005	8,801,005
Other comprehensive income/(loss)	-	-	-	4,889	(107,364)	(1,759,721)	-	-	-	(1,862,196)
Total comprehensive income	-	-	-	4,889	(107,364)	(1,759,721)	-	-	8,801,005	6,938,809
Transfers	-	-	-	-	-	-	223,530	3,971,383	(4,194,913)	-
Dividends (Note 17)	-	-	-	-	-	-	132,293	(3,708,066)	-	(3,575,773)
Balances at 31 December 2021	350,910	27,920	8	46,489	(125,723)	(3,191,233)	766,316	3,472,846	8,801,005	10,148,538

The accompanying notes form an integral part of these financial statements.

**CONVENIENCE TRANSLATION INTO ENGLISH OF FINANCIAL STATEMENTS
ORIGINALLY ISSUED IN TURKISH**

FORD OTOMOTİV SANAYİ A.Ş.

**STATEMENT OF CASH FLOWS FOR THE YEARS ENDED
31 DECEMBER 2021 AND 2020**

(Amounts expressed in thousands Turkish Lira ("TRY") unless otherwise stated.)

	Notes	Current period audited 31 December 2021	Previous period audited 31 December 2020
Cash flows generated from/(used in) operating		8,702,451	7,390,661
Net profit for the period		8,801,005	4,194,913
Adjustments to reconcile profit or loss		6,373,485	2,755,794
Adjustments for depreciation and amortisation expense	10, 11, 32	1,054,264	916,575
Adjustments for impairment loss of inventories	9	(5,431)	1,408
Adjustments for provisions related with employee		221,938	137,078
Adjustments for lawsuit and/or penalty provisions	13	26,212	34,939
Adjustments for warranty provisions	13	587,628	350,129
Adjustments for other provisions		(36,764)	76,277
Adjustments for dividend income	29	(2,343)	(1,172)
Adjustments for interest income	22	(1,073,419)	(423,964)
Adjustments for interest expense	23	239,199	199,692
Adjustments for tax expenses	24	(114,246)	(86,583)
Adjustments for unearned financing income	21	(394,550)	(218,467)
Adjustments for deferred financing expense	21	711,186	301,366
Adjustments for loss on sales of property, plant and equipment	29	37,440	(18)
Other adjustments for which cash effects are investing or financing cash flow		5,122,371	1,468,534
Changes in working capital		(5,726,339)	779,512
Increase/(decrease) in trade receivables		(6,015,248)	(1,678,624)
Increase/(decrease) in inventories		(2,821,203)	(628,966)
Increase/(decrease) in prepaid expenses		(82,047)	(41,083)
Increase/(decrease) in trade payable		3,647,779	3,228,833
Increase/(decrease) in other assets		(596,691)	(189,559)
Increase/(decrease) in other liabilities		141,071	88,911
Cash flows generated from operations		9,448,151	7,730,219
Interest paid		(705,133)	(272,878)
Interest received		377,646	192,007
Payments related with provisions for employee benefits	15	(19,221)	(14,473)
Payments related with other provisions		(317,595)	(210,489)
Taxes paid		(81,397)	(33,725)
Cash flows used in investing activities		(3,441,485)	(1,066,005)
Proceeds from sales of property, plant and equipment		25,770	36,507
Purchase of property, plant and equipment		(1,613,855)	(723,803)
Purchase of intangible assets		(780,943)	(221,956)
Cash advances given and payables		(1,061,841)	(157,925)
Dividends received	29	2,343	1,172
Cash outflows from capital increase/share purchase of subsidiaries		(12,959)	-
Cash flows (used in)/generated from financing activities		771,645	(1,451,256)
Proceeds from borrowings	6	15,183,314	5,685,628
Cash outflows related to borrowings	6	(11,620,512)	(6,202,154)
Dividends paid	17	(3,575,773)	(1,094,839)
Interest paid		(205,422)	(163,737)
Interest received		1,056,172	376,243
Cash outflows on debt payments from leasing agreements	6	(66,134)	(52,397)
Net (decrease)/increase in cash and cash equivalents		6,032,611	4,873,400
Cash and cash equivalents at the beginning of the period		8,073,629	3,200,229
Cash and cash equivalents at the end of the period	4	14,106,240	8,073,629

The accompanying notes form an integral part of these financial statements.

FORD OTOMOTİV SANAYİ A.Ş.

NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD ENDED 1 JANUARY - 31 DECEMBER 2021

(Amounts expressed in thousands Turkish Lira ("TRY") unless otherwise stated.)

1. ORGANIZATION AND NATURE OF THE OPERATIONS

Ford Otomotiv Sanayi A.Ş. (the "Company") is incorporated and domiciled in Turkey and manufactures, assembles and sells motor vehicles, primarily commercial vehicles, imports and sells passenger cars and manufactures and imports and sells spare parts of those vehicles. The company was established in 1959 and currently operates under the joint management and control of Koç Group and Ford Group companies. The Company is listed on the Borsa İstanbul ("BIST") where 17.89% of its shares are currently quoted. The registered office address of the Company is Akpınar Mahallesi, Hasan Basri Cad. No: 2 Sancaktepe, İstanbul.

In its Kocaeli compound, the Company has a Gölcük plant in which the Transit and Transit Custom vehicles are manufactured and a Yeniköy plant in which the Transit Courier vehicle is manufactured and in its Eskişehir compound; a Ford Trucks truck plant and engines and powertrain plant which manufactures for trucks and Transit vehicles.

Additionally, the Company has a spare part distribution warehouse, sales and marketing departments and a research and development (R&D) centre located in Sancaktepe, İstanbul.

The number of the personnel employed with respect to categories by the Company as of period ends are as follows:

	Average		Period End	
	2021 December	2020 December	2021 December	2020 December
Hourly	9,665	8,740	10,261	9,913
Salaried	3,167	2,613	3,463	2,604
	12,832	11,353	13,724	12,517

Research and development operations which are also subject to service export is conducted with 1,300 employees in Sancaktepe branch, conducted with 255 employees in R&D centre in Kocaeli plant, conducted with 118 employees in R&D centre in Eskişehir plant and 15 employees in R&D ODTU Teknokent Office in totally 1,688 employees as of 31 December 2021 (31 December 2020: 1,413).

2. BASIS OF PRESENTATION OF FINANCIAL STATEMENTS

2.1 Basis of presentation

Financial reporting standards

The Company maintain its legal books of account and prepare their statutory financial statements ("Statutory Financial Statements") in accordance with accounting principles issued by the Turkish Commercial Code ("TCC") and tax legislation.

The financial statements of the Company have been prepared in accordance with the Turkish Financial Reporting Standards, ("TFRS") and interpretations as adopted in line with international standards by the Public Oversight Accounting and Auditing Standards Authority of Turkey ("POA") in line with the communiqué numbered II-14.1 "Communiqué on the Principles of Financial Reporting In Capital Markets" ("the Communiqué") announced by the Capital Markets Board of Turkey ("CMB") on June 13, 2013 which is published on Official Gazette numbered 28676.

**NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD
ENDED 1 JANUARY - 31 DECEMBER 2021**

(Amounts expressed in thousands Turkish Lira ("TRY") unless otherwise stated.)

2. BASIS OF PRESENTATION OF FINANCIAL STATEMENTS (Continued)

2.1 Basis of presentation (Continued)

The financial statements are presented in accordance with "Announcement regarding with TAS Taxonomy" which was published on 15 April 2019 by POA and the format and mandatory information recommended by CMB.

Except for the financial assets and derivative instruments measured at fair value through other comprehensive income, the financial statements are prepared on a historical cost basis.

The company's functional and presentation currency is accepted as TRY.

Going concern

The financial statements of the Company are prepared on the basis of a going concern assumption.

Comparatives of prior periods' financial statements

The financial statements of the Company include comparative financial information to enable the determination of the financial position and performance. The statement of financial position of the Company at 31 December 2021 has been provided with the comparative financial information of 31 December 2020 and the statement of profit or loss, the statement of other comprehensive income, the statement of cash flows and the statement of changes in equity for the interim period between 1 January - 31 December 2021 have been provided with the comparative financial information, for the period between 1 January 2020 - 31 December 2020.

2.2 Amendments and interpretations in the standards

The new standards, amendments, and interpretations

The Company has applied the new and revised standards and interpretations issued by the KGK as of 1 January 2021 and related to its own activity.

a. Standards, amendments and interpretations applicable as at 31 December 2021:

Amendments to IFRS 7, IFRS 4 and IFRS 16 Interest rate benchmark reform Phase 2; effective from annual periods beginning on or after 1 January 2021. The Phase 2 amendments address issues that arise from the implementation of the reforms, including the replacement of one benchmark with an alternative one. The Phase 2 amendments provide additional temporary reliefs from applying specific IAS 39 and IFRS 9 hedge accounting requirements to hedging relationships directly affected by IBOR reform. This change does not have a significant impact on the financial position and performance of the Company.

- **Amendments to IFRS 4 "Insurance Contracts" -Postponing the implementation of IFRS 9;** These amendments postponed the application date of IFRS 17 for 2 years to 1 January 2023. These amendments postponed the specified date of the temporary exemption for the application of TFRS 9 Financial Instruments standard in TFRS 4 to 1 January 2023. This change has no impact on the financial position and performance of the Company.

**NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD
ENDED 1 JANUARY - 31 DECEMBER 2021**

(Amounts expressed in thousands Turkish Lira ("TRY") unless otherwise stated.)

2. BASIS OF PRESENTATION OF FINANCIAL STATEMENTS (Continued)

2.2 Amendments and interpretations in the standards (Continued)

b. Standards, amendments and interpretations that are issued but not effective as at 31 December 2021:

- **Amendment to IFRS 16, 'Leases' - Covid-19 related rent concessions Extension of the Practical expedient;** as of March 2021, this amendment extended till June 2022 and effective from 1 April 2021. As a result of the coronavirus (COVID-19) pandemic, rent concessions have been granted to lessees. Such concessions might take a variety of forms, including payment holidays and deferral of lease payments. On 28 May 2020, the IASB published an amendment to IFRS 16 that provides an optional practical expedient for lessees from assessing whether a rent concession related to COVID-19 is a lease modification. Lessees can elect to account for such rent concessions in the same way as they would if they were not lease modifications. In many cases, this will result in accounting for the concession as variable lease payments in the period(s) in which the event or condition that triggers the reduced payment occurs. This change has no effect on the financial status and performance of the Company.
- **IFRS 17, 'Insurance contracts';** effective from annual periods beginning on or after 1 January 2023. This standard replaces IFRS 4, which currently permits a wide variety of practices in accounting for insurance contracts. IFRS 17 will fundamentally change the accounting by all entities that issue insurance contracts and investment contracts with discretionary participation features. This change has no effect on the financial status and performance of the Company.
- **Amendments to IAS 1, Presentation of financial statements' on classification of liabilities;** effective from 1 January 2024. These narrow-scope amendments to IAS 1, 'Presentation of financial statements', clarify that liabilities are classified as either current or non-current, depending on the rights that exist at the end of the reporting period. Classification is unaffected by the expectations of the entity or events after the reporting date (for example, the receipt of a waiver or a breach of covenant). The amendment also clarifies what IAS 1 means when it refers to the 'settlement' of a liability.
- **Amendments to IFRS 3, 'Business combinations'** update a reference in IFRS 3 to the Conceptual Framework for Financial Reporting without changing the accounting requirements for business combinations.
- **Amendments to IAS 16, 'Property, plant and equipment'** prohibit a company from deducting from the cost of property, plant and equipment amounts received from selling items produced while the company is preparing the asset for its intended use. Instead, a company will recognise such sales proceeds and related cost in profit or loss.

**NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD
ENDED 1 JANUARY - 31 DECEMBER 2021**

(Amounts expressed in thousands Turkish Lira ("TRY") unless otherwise stated.)

2. BASIS OF PRESENTATION OF FINANCIAL STATEMENTS (Continued)

2.2 Amendments and interpretations in the standards (Continued)

- **Amendments to IAS 37**, 'Provisions, contingent liabilities and contingent assets' specify which costs a company includes when assessing whether a contract will be loss-making.

Annual improvements make minor amendments to IFRS 1, 'First-time Adoption of IFRS', IFRS 9, 'Financial instruments', IAS 41, 'Agriculture' and the Illustrative Examples accompanying IFRS 16, 'Leases'.

This change has no effect on the financial position and performance of the Company.

- **Narrow scope amendments to IAS 1, Practice statement 2 and IAS 8**; effective from annual periods beginning on or after 1 January 2023. The amendments aim to improve accounting policy disclosures and to help users of the financial statements to distinguish between changes in accounting estimates and changes in accounting policies. This change has no effect on the financial position and performance of the Company.
- **Amendment to IAS 12 - Deferred tax related to assets and liabilities arising from a single transaction**; from annual periods beginning on or after 1 January 2023. These amendments require companies to recognise deferred tax on transactions that, on initial recognition give rise to equal amounts of taxable and deductible temporary differences.

2.3 Summary of significant accounting policies

The principal accounting policies adopted in the preparation of these financial statements are set out below:

Cash and cash equivalents

Cash and cash equivalents are carried in the statement of financial position at cost. Cash and cash equivalents include cash on hand, deposits at banks and highly liquid short-term investments, with maturity periods of less than three months, which has insignificant risk of change in fair value (Note 4).

**NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD
ENDED 1 JANUARY - 31 DECEMBER 2021**

(Amounts expressed in thousands Turkish Lira ("TRY") unless otherwise stated.)

2. BASIS OF PRESENTATION OF FINANCIAL STATEMENTS (Continued)

2.3 Summary of significant accounting policies (Continued)

Trade receivables, provision for impairment and expected credit losses

Trade receivables as a result of providing goods or services by the Company directly to a debtor are carried at amortized cost. Short-term receivables with no stated interest rate are measured at the original invoice amount unless the effect of imputing interest is significant. Foreign exchange gain/loss and credit finance income of trade receivables are classified under "other operating income/expense".

The Company uses a provisioning matrix to measure the expected credit losses on trade receivables. Depending on the number of days the maturities of trade receivables are exceeded, certain maturity ratios are calculated, and these ratios are reviewed at each reporting period and revised where necessary. In the calculation of expected credit losses, the Company takes into account past credit loss experience as well as forecasts for the future. Expected credit losses are accounted for under "other income / expense from operating activities" in the income statement.

The Company measures the allowance for trade receivables at an amount equal to the "expected life-time credit losses" (except for realized impairment losses) where the trade receivables are not impaired for some reason. Expected credit losses are a weighted estimate of the likelihood of credit losses over the expected life of a financial instrument.

The Company collects receivables arising from domestic vehicles and spare parts sales through the "Direct Debit System" (DDS). Within this system which is also named as Direct Collection System; the contracted banks warrant the collection of the receivables within the limits granted to the dealers. Trade receivables are transferred by the contracted banks to the Company's bank accounts at the due dates (Notes 7 and 26).

Inventories

Inventories are valued at the lower of cost or net realizable value. The cost of inventories is determined on the moving monthly average basis. Cost elements included in inventories are materials, labour and an appropriate amount of factory overheads and exclude the cost of borrowing. Net realizable value is the estimated selling price in the ordinary course of business, less the costs of completion and selling expenses. The allocation of fixed production overheads to the costs of conversion is based on the normal capacity of the production facilities. Idle time expenses arising from the ceases in production other than planned in the factory's annual production plan are not associated with inventories and are recognized as cost of sales (Note 9).

Trade payables

Trade payables are recognized at initial cost and subsequently measured at amortized cost using effective interest rate method (Notes 7 and 26). Foreign exchange gain/loss and credit finance charges of trade payables are classified under "other operating income/expense".

FORD OTOMOTİV SANAYİ A.Ş.

NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD ENDED 1 JANUARY - 31 DECEMBER 2021

(Amounts expressed in thousands Turkish Lira ("TRY") unless otherwise stated.)

2. BASIS OF PRESENTATION OF FINANCIAL STATEMENTS (Continued)

2.3 Summary of significant accounting policies (Continued)

Property, plant and equipment

Property, plant and equipment are carried at cost less accumulated depreciation. Depreciation is provided using the straight-line method based on the estimated useful lives of the assets.

The depreciation periods for property and equipment, which approximate the economic useful lives of assets concerned, are as follows:

Land improvements	14.5 - 30 years
Buildings	14.5 - 36 years
Machinery and equipment	5 - 25 years
Moulds and models	Project Lifetime
Furniture and fixtures	4 - 14.5 years
Motor vehicles	9 - 15 years

Land is not depreciated as it is deemed to have an indefinite useful life.

Gains or losses on disposals of property, plant and equipment are determined by comparing proceeds with carrying amounts and are included in income/expense from investing activities. Repair and maintenance expenses are charged to the statement of profit or loss as they are incurred. Repair and maintenance expenditures are capitalized if they result in an enlargement or substantial improvement of the respective asset (Note 10).

Intangible assets

Intangible assets comprise computer software, rights, leasehold improvements and development costs.

Intangible assets are carried at cost less accumulated amortization. Amortization is calculated using the straight-line method over a period depending on the project's lifetime. Development costs, comprising of engineering design incurred for the production of new commercial vehicles, are capitalized as discussed in Note 2 Research and development expenses (Note 11).

The estimated useful lifetimes of such assets are as follows:

Rights	3 - 5 years
Capitalized improvement expenses	Project Lifetime
Other intangible assets	5 years

Impairment of long-lived assets

All assets are reviewed for impairment losses including property, plant and equipment and intangible assets whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognized for the amount by which the carrying amount of the asset exceeds its recoverable amount, which is the higher of an asset's net selling price and value in use.

**NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD
ENDED 1 JANUARY - 31 DECEMBER 2021**

(Amounts expressed in thousands Turkish Lira ("TRY") unless otherwise stated.)

2. BASIS OF PRESENTATION OF FINANCIAL STATEMENTS (Continued)

2.3 Summary of significant accounting policies (Continued)

Impairment losses are recognized in the statement of profit or loss. Impairment losses are recognized in the statement of profit or loss. Impairment losses on assets can be reversed, to the extent of previously recorded impairment losses, in cases where increases in the recoverable value of the asset can be associated with events that occur subsequent to the period when the impairment loss was recorded.

Financial assets

Classification and Measurement

The Company classified its financial assets in three categories; financial assets carried at amortized cost, financial assets carried at fair value through other comprehensive income, financial assets carried at fair value through profit or loss. Classification is performed in accordance with the business model determined based on the purpose of benefits from financial assets and expected cash flows. Management performs the classification of financial assets at the acquisition date.

"Financial assets carried at amortized cost", assets that are held for collection of contractual cash flows where those cash flows represent solely payments of principal and interest, whose payments are fixed or predetermined, which are not actively traded and which are not derivative instruments are measured at amortized cost.

The Company's financial assets carried at amortized cost comprise "trade receivables" and "cash and cash equivalents" in the statement of financial position. The aforementioned assets are initially measured at fair values and measured at amortized cost using the effective interest rate method in subsequent reporting. Gains and losses resulting from the valuation of non-derivative financial assets measured at amortized cost are recognized in the income statement.

"Financial assets carried at fair value through profit or loss", they consist of financial assets that are measured at amortized cost and whose fair value changes are reflected in other comprehensive income. Gains and losses arising from the valuation of such assets are recognized in the income statement.

"Financial assets carried at fair value through other comprehensive income", are the asset is held within a business model whose objective is to hold assets in order to collect contractual cash flows and the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding. Gains or losses on the related financial assets are recognized in other comprehensive income, except for impairment losses or gains or losses. If the assets whose fair value difference is recognised under consolidated other comprehensive income statement are sold, valuation differences classified under consolidated other comprehensive income statement are classified under "Retained Earnings/(Losses)".

At initial recognition, an entity may make an irrevocable election to present in other comprehensive income subsequent changes in the fair value of an investment in an equity instrument. If an entity makes the election, it shall recognize in profit or loss dividends from that investment.

**NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD
ENDED 1 JANUARY - 31 DECEMBER 2021**

(Amounts expressed in thousands Turkish Lira ("TRY") unless otherwise stated.)

2. BASIS OF PRESENTATION OF FINANCIAL STATEMENTS (Continued)

2.3 Summary of significant accounting policies (Continued)

Share premium

Share premium represents differences resulting from the sale of the Company's subsidiaries and associates' shares at a price exceeding the face values of those shares or differences between the face values and the fair value of shares issued for acquired companies.

Share capital and dividends

Ordinary shares are classified as equity. Dividends on ordinary shares are recognized in equity in the period in which they are declared. Dividends payable is recognized as an appropriation of profit in the period in which they are declared (Notes 17 and 29).

Taxes on income

Taxes include current period income taxes and deferred taxes.

Current period income tax

Current year tax liability consists of tax liability on the taxable income calculated according to currently enacted tax rates and to the effective tax legislation as of statement of financial position date.

Deferred tax

Deferred income tax is provided, using the liability method, for temporary differences arising between the tax bases of assets and liabilities and their carrying values for financial reporting purposes. Tax bases of assets and liabilities comprise of the amounts that will affect the future period tax charges based on the tax legislation. Currently enacted tax rates, which are expected to be effective during the periods when the deferred tax assets will be utilized or deferred tax liabilities will be settled, are used to determine deferred income tax.

Deferred tax liability is calculated on all taxable temporary differences whereas deferred tax assets are recognized for all deductible temporary differences to the extent that it is probable that taxable profit will be available against which the deductible temporarily differences can be utilized. Carrying values of deferred tax assets are decreased to the extent necessary if future taxable profits are not expected to be available to utilize deferred tax assets partially or fully.

Deferred tax assets and deferred tax liabilities related to income taxes levied by the same taxation authority are offset when there is a legally enforceable right to offset current tax assets against current tax liabilities (Note 24).

**NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD
ENDED 1 JANUARY - 31 DECEMBER 2021**

(Amounts expressed in thousands Turkish Lira ("TRY") unless otherwise stated.)

2. BASIS OF PRESENTATION OF FINANCIAL STATEMENTS (Continued)

2.3 Summary of significant accounting policies (Continued)

Current and deferred tax

Current and deferred taxes except those which are either related to the items directly recognized in the equity as receivable or payable (which, in such cases, the deferred tax regarding the related items is also recognized directly in the equity) or those which result from the initial recognition of an enterprise merger are recognized as income or loss in the income statement.

Revenue recognition

The Company adopted TFRS 15 "Revenue From Contracts with Customers" from 1 January 2018 which proposes a five-step model framework mentioned below for recognizing the revenue.

- Identification of customer contracts,
- Identification of performance obligations,
- Determination of transaction price in the contract,
- Allocation of price to performance obligations,
- Recognition of revenue when the performance obligations are fulfilled.

The Company recognized revenue from its customers only when all of the following criteria are met:

- The parties to the contract have approved the contract (in writing, orally or in accordance with other customary business practices) and are committed to perform their respective obligations,
- Company can identify the payment terms for the goods or services to be transferred,
- The contract has commercial substance,
- It is probable that Company will collect the consideration to which it will be entitled in exchange for the goods or services that will be transferred to the customer.
- It is probable that the Company will collect a price for the goods or services to be transferred to the customer.

Goods & services sales

Revenue comprises the invoiced value for the sale of goods and services. Revenues are recognized on an accrual basis at the fair values incurred or to be incurred when the goods are delivered, the risks and rewards of ownership of the goods are transferred, when the amount of revenue can be reliably measured, and it is probable that the future economic benefits associated with the transaction will flow to the entity.

For domestic vehicle and spare parts sales, significant risk and rewards are transferred to the buyer when goods are delivered and received by the buyer or when the legal title is passed to the buyer. But if the Company makes a sales agreement with buyback commitment, which shall most likely be applied, the sales made in this scope are not recognized as revenue and monitored under "Other Non-Current Liabilities" (Note 31). Sales, which are subject to buyback commitment, are evaluated as operating lease and monitored as deferred income through allocating the difference between the price paid by the customers and their buyback price to leasing period (Note 30). The revenue recognised on lease revenue for the periods over 1 year is recognized as "Long term deferred revenue" (Note 30).

**NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD
ENDED 1 JANUARY - 31 DECEMBER 2021**

(Amounts expressed in thousands Turkish Lira ("TRY") unless otherwise stated.)

2. BASIS OF PRESENTATION OF FINANCIAL STATEMENTS (Continued)

2.3 Summary of significant accounting policies (Continued)

The vehicles with repurchase commitments are classified in tangible assets (Note 10). The vehicles are amortised during the repurchase commitment period. For export sales significant risk and rewards in foreign vehicle sales to Ford Motor Company are transferred to the buyer on FAS, "Final Assignment to Ship" terms. Revenue is recorded when the vehicles ready for sale are matched with ship shipments and invoices. Exported service sales are recorded when the service is delivered and the amount of revenue can be measured reliably.

Net sales represent the invoiced value of goods shipped less sales returns. When the arrangement effectively constitutes a financing transaction, the fair value of the consideration is determined by discounting all future receipts using an imputed rate of interest. The difference between the fair value and the nominal amount of the consideration is recognized as interest income on an accrual basis (Notes 18, 21).

When another party is involved in providing goods or services to a customer, the group determines whether the nature of its promise is a performance obligation to provide the specified goods or services itself or to arrange for the other party to provide those goods or services. The Company is a principal if it controls a promised good or service before the Company transfers the good or service to a customer. When a Company that is a principal satisfies a performance obligation, it recognizes as revenue the gross amount of consideration which it expects to be entitled to in exchange for those goods or services. The Company is an agent if its performance obligation is to arrange for the provision of goods or services by another party.

The Company is an agent if the performance obligation is to act as an intermediary for the provision of goods or services by other parties and does not reflect the revenue for the performance obligation to the financial statements.

The Company pays customer premiums to its dealers based on their performance results. Amounts calculated as of the balance sheet date are recognized in other payables in the balance sheet and in revenue as discounts in revenue in the statement of profit or loss.

The Company provides legal warranty commitment to its customers depending on the type of goods and the location of sale between 2-3-4 years. These legal warranty commitments are mandatory by regulations, have not a separate price apart from the good and are not separately sold.

Revenue from extended warranty and maintenance package

The Company sells extended warranty to its customer for the period after the termination of legal warranty provided for all goods. The price of extended warranty and maintenance package are determined separately from the price of the goods and it is a separate performance obligation in the contract. Therefore, the Company treats the service that will be provided due to the sale of extended warranty as a separate performance obligation.

**NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD
ENDED 1 JANUARY - 31 DECEMBER 2021**

(Amounts expressed in thousands Turkish Lira ("TRY") unless otherwise stated.)

2. BASIS OF PRESENTATION OF FINANCIAL STATEMENTS (Continued)

2.3 Summary of significant accounting policies (Continued)

The Company determines at contract inception whether it satisfies the performance obligation over time or satisfies the performance obligation at a point in time. The Company delivers the control of services related to the sale of extended warranty and maintenance packages over time and it fulfills the performance obligation of those over time. Therefore, Company measures the delivery status of its performance obligation and recognize revenue in the consolidated financial statements accordingly.

Dividend and interest income

Dividend income from the stock investments are recorded when the stockholders become entitled to receive a dividend.

Interest income is realized on a time period basis and the accrued income is determined by taking into account the valid interest rate and the interest rate that is to be effective until its maturity date.

Foreign currency transactions and balances

Transactions in foreign currencies during the year have been translated at the exchange rates prevailing at the dates of the transactions. Monetary assets and liabilities denominated in foreign currencies have been translated into TRY at the Central Bank of Turkey exchange rates prevailing at the statement of the financial position dates. Foreign currency exchange gains or losses arising from the settlement of such transactions and from the translation of monetary assets and liabilities are recognized under the other operating income/expenses and financial income/expense in the statement of profit or loss (Notes 21, 22, 23 and 27).

Financial instruments and financial risk management

Credit risk

Ownership of financial assets involves the risk that counterparties may be unable to meet the terms of their agreements. All trade receivables are due mainly from dealers and related parties. The Company has established effective control procedures over its dealers and the credit risk arising from transactions with such dealers is regularly monitored by management and the aggregate risk to any individual counterparty is limited. The Company covered its credit risk from domestic vehicle sales to dealers by setting credit limits for dealers through arranged banks and collects its trade receivables from banks at the due date through the use of Direct Debit System. The use of DDS for receivables from dealers is an effective way to decrease the credit risk.

Bank letters of collaterals received from dealers for the exceeding part of DDS limit, regarding domestic vehicle sales and spare part sales is another method in the management of the credit risk (Note 7).

**NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD
ENDED 1 JANUARY - 31 DECEMBER 2021**

(Amounts expressed in thousands Turkish Lira ("TRY") unless otherwise stated.)

2. BASIS OF PRESENTATION OF FINANCIAL STATEMENTS (Continued)

2.3 Summary of significant accounting policies (Continued)

Conditions are specified in the business agreements with Ford Motor Company. Receivables from Ford Motor Company and its subsidiaries are collected in 14 days for export vehicle sales regularly. Receivables from Ford Motor Company and its subsidiaries, except vehicle sales, are collected in 45 days in average. The collection of receivables resulting from export sales to customers other than Ford Motor Company is secured with letter of credit, letter of guarantee or cash payment.

Price risk

The Company is exposed to equity securities price risk because of investments classified on the statement of financial position as financial assets at fair value through other comprehensive income. The Company limits the financial assets at fair value through other comprehensive income in order to manage the price risk arising from investments in equity securities.

Liquidity risk

Prudent liquidity risk management includes maintaining sufficient cash and marketable securities, the availability of funding from an adequate amount of committed credit facilities and the ability to close out market positions. The risk of funding current and future debt requirements is managed by having an adequate number of quality loan providers constantly available. The Company management keeps cash, credit commitment and factoring capacity to maintain 21 days cash outflows to manage the liquidity risk. The Company maintains a credit commitment amounting to EUR 100 million and factoring agreement amounting to EUR 120 million in case a requirement for use arises.

Interest rate risk

Management uses short-term interest bearing financial assets to manage the maturities of interest bearing assets and liabilities. The Company makes limited use of interest rate swaps, to hedge its floating rate borrowings, if needed.

Capital risk management

The Company's objectives when managing capital are to safeguard the Company's ability to continue as a going concern in order to provide returns for shareholders benefits for other stakeholders and to maintain an optimal capital structure to reduce the cost of capital. In order to maintain or adjust the capital structure, the Company may adjust the amount of dividends paid to shareholders, return capital to shareholders, issue new shares or sell assets to reduce debt.

FORD OTOMOTİV SANAYİ A.Ş.

NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD ENDED 1 JANUARY - 31 DECEMBER 2021

(Amounts expressed in thousands Turkish Lira ("TRY") unless otherwise stated.)

2. BASIS OF PRESENTATION OF FINANCIAL STATEMENTS (Continued)

2.3 Summary of significant accounting policies (Continued)

The Company monitors capital on the basis of the "net financial debt to earnings before interest tax and depreciation". This ratio is calculated as net financial debt divided by EBITD (earnings before interest tax and depreciation) of four quarters. Net financial debt is calculated as total short and long term borrowings minus cash and cash equivalents. Company management, this ratio is expected not to exceed 3,5.

	31 December 2021	31 December 2020
Net financial debt	(4,882,296)	(43,199)
EBITDA (*)	10,492,007	5,722,236
Net financial debt/EBITDA (*)	(0.47)	(0.01)

(*) EBITDA (Earnings before tax depreciation and interest) covering the last four quarters.

Fair value of financial instruments

The Company measures derivatives and financial assets whose fair value changes reflected into other comprehensive income at fair value at each reporting date. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either:

- In the principal market for the asset or liability or
- In the absence of a principal market, in the most advantageous market for the asset or liability.

The principal or the most advantageous market must be accessible to by the Company.

The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

The Company uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

Financial assets

Foreign currency balances are translated into TRY at the exchange rates prevailing at the balance sheet date. These balances are estimated to be close to the book value. Certain financial assets, including cash and cash equivalents, are carried at cost and are considered to approximate their respective carrying values due to their short-term nature. The carrying values of trade receivables along with the related allowances for uncollectibility are estimated to be their fair values.

**NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD
ENDED 1 JANUARY - 31 DECEMBER 2021**

(Amounts expressed in thousands Turkish Lira ("TRY") unless otherwise stated.)

2. BASIS OF PRESENTATION OF FINANCIAL STATEMENTS (Continued)

2.3 Summary of significant accounting policies (Continued)

Financial liabilities

Bank borrowings are recorded over their fair value of which the transaction costs are discounted. In the following periods, they are evaluated and recognized with their discounted costs by using the effective rate of interest method. The fair values of other monetary liabilities are considered to approximate their respective carrying values due to their short-term nature.

Cash flow hedge accounting

Hedges of exposures to variability in cash flows that are attributable to a particular risk associated with a recognised asset or liability or a highly probable forecast transaction and could affect profit and loss are designated as cash flow hedges by the Company.

Changes in the fair value of derivatives, designated as cash flow hedges and qualified as effective, are recognised in equity as "hedging reserves". Where the forecasted transaction or firm commitment results in the recognition of a non-financial asset or of a liability, the gains and losses previously recognised under equity are transferred from equity and included in the initial measurement of the cost of the asset or liability. Otherwise, amounts recognised under equity are transferred to the income statement in the period in which the hedged firm commitment or forecasted transaction affects the income statement. If the forecast transaction or firm commitment is no longer expected to occur, the cumulative gain or losses previously recognised in equity are transferred to the income statement. If the hedging instrument expires or is sold, terminated or exercised without replacement or rollover, or if its designation as a hedge is revoked, any cumulative gain or loss previously recognised in other comprehensive income remains in other comprehensive income until the forecast transaction or firm commitment affects profit or loss.

The Company has entered into swap transactions in order to manage its interest rate risk. Swap transactions are initially recognized at fair value on the date the derivative contract is entered into and subsequently remeasured at fair value. The fair value of interest swap contracts is determined by using valuation methods based on observable data in the market.

Derivative financial instruments are initially recognized at the transaction cost reflecting the fair value at the date of the contract is entered into and are subsequently measured at fair value. Derivative financial instruments are recognized as assets if the fair value is positive and as liabilities when the fair value is negative. The fair value differences of the Company are reflected in derivative financial instruments and consist of forward foreign currency purchase and sale contracts. Fair value is determined using valuation methods based on observable market data.

**NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD
ENDED 1 JANUARY - 31 DECEMBER 2021**

(Amounts expressed in thousands Turkish Lira ("TRY") unless otherwise stated.)

2. BASIS OF PRESENTATION OF FINANCIAL STATEMENTS (Continued)

2.3 Summary of significant accounting policies (Continued)

Investments accounted for by the equity method

Under the equity method, the investment in an associate or joint venture is initially recognized at cost. The carrying amount is increased or decreased to recognise the investor's share of profit or loss of the investee after the date of the acquisition. The investor's share of profit or loss of the investee is recognised in the investor's profit or loss. Distributions (dividends etc.) received from an investee reduce the carrying amount of the investment. Adjustments to the carrying amount are necessary for the change in the investor's proportionate interest in the investee arising from changes in the investee's other comprehensive income. Such adjustments include revaluation of property, plant and equipment or foreign currency translation differences. The investor's proportionate interest in the investee arising from changes are accounted in the investee's other comprehensive income.

Borrowings and borrowing costs

Borrowings are recognized initially at the proceeds received, net of transaction costs incurred. In subsequent periods, borrowings are stated at amortized cost using the effective yield method; any difference between proceeds (net of transaction costs) and the redemption value is recognized in the statement of profit or loss over the period of the borrowings (Note 6). With respect to assets which take long time to get ready for use and sale, borrowing costs related to production or construction are integrated to the cost of the asset. The borrowing costs include other costs incurred due to borrowing and interest.

Provision for employee benefits

a) Defined benefit plan

Provision for employee benefits represent the present value of the estimated total reserve of the future probable obligation of the Company arising from the retirement of the employees or reasons except for resignation and behaviours stated in labour law, calculated in accordance with the Turkish Labour Law (Note 15). According to the amendments on TAS 19 "Employee Benefits", the actuarial (gain)/loss of employee benefits are recognized under other comprehensive income.

b) Defined contribution plan

The Company is obliged to pay social insurance contributions to the Social Security Institution. No other obligation exists as long as the Company pays these premiums. These premiums are reflected to the personnel expenses when they are accrued (Note 15).

c) Other employee benefits

"Long- term provisions for employee benefits" are composed of the unused vacation days accrued in the period incurred and if the impact is material, it is also discounted.

**NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD
ENDED 1 JANUARY - 31 DECEMBER 2021**

(Amounts expressed in thousands Turkish Lira ("TRY") unless otherwise stated.)

2. BASIS OF PRESENTATION OF FINANCIAL STATEMENTS (Continued)

2.3 Summary of significant accounting policies (Continued)

Provisions

Provisions are recognized when the Company has a present legal or constructive obligation as a result of past events, it is probable that an outflow of resources will be required to settle the obligation, and a reliable estimate of the amount can be made. If the provision amount decreases, in the case of an event occurring after the provision is accounted for, the related amount is classified as other income in the current period.

Provisions for sales premium

Provision for dealer stock sales premium expenses is accounted based on the last approved sales premium programme (Note 13).

Warranty provisions

Warranty expenses are recognized on an accrual basis for amounts estimated based on prior periods' realization. The Company has reclassified warranty reserves to be expected to be realized in one year as current provision (Note 13).

Research and development expenses

Research expenditure is recognized as an expense as incurred. Costs, except for listed below are classified as development expenditures and recognized as expense as incurred:

- If the cost related to the products can be defined and only if the cost can be measured reliably,
- If the technological feasibility can be measured,
- If the good will be sold or will be used within the Company,
- If there's a potential market or can be proved that it is used within the Company,
- If necessary technological, financial and other resources can be provided to complete the project.

Development costs previously recognized as expense are not recognized as an asset in a subsequent period. Development costs that have been capitalized are amortized from the commencement of the commercial production of the product on a straight-line basis over the project lifetime. Impairment test for the assets is performed annually within the recognition period of the development expenditures in progress (Note 11).

**NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD
ENDED 1 JANUARY - 31 DECEMBER 2021**

(Amounts expressed in thousands Turkish Lira ("TRY") unless otherwise stated.)

2. BASIS OF PRESENTATION OF FINANCIAL STATEMENTS (Continued)

2.3 Summary of significant accounting policies (Continued)

Related parties

Parties are considered related to the company (reporting entity) if;

(a) A person or close member of that person's family is related to a reporting entity:

If that person,

- (i) has control or joint control over the reporting entity,
- (ii) has significant influence over the reporting entity or,
- (iii) is a member of the key management personnel of the reporting entity or of a parent of the reporting entity.

(b) An entity is related to a reporting entity if any of the following condition applies:

- (i) The entity and the reporting entity are members of the same group (which means that each parent, subsidiary and fellow subsidiary is related to the others).
- (ii) One entity is an associate or joint venture of the other entity (or an associate or joint venture of a member of a group of which the other entity is a member).
- (iii) Both entities are joint ventures of the same third party.
- (iv) One entity is a joint venture of a third entity and the other entity is an associate of the third entity.
- (v) The entity is a post-employment benefit plan for the benefit of employees of either the reporting entity or an entity related to the reporting entity. If the reporting entity is itself such a plan, the sponsoring employers are also related to the reporting entity.
- (vi) The entity is controlled or jointly controlled by a person identified in (a).
- (vii) A person identified in (a)(i) has significant influence over the entity or is a member of the key management personnel of the entity (or of a parent of the entity).

Related party transaction is a transfer of resources, services or obligations between related parties, regardless of whether a price is charged.

The Company defines its key management personnel as board of directors' members, general managers, assistant general managers and directors reporting directly to the general manager (Note 26).

**NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD
ENDED 1 JANUARY - 31 DECEMBER 2021**

(Amounts expressed in thousands Turkish Lira ("TRY") unless otherwise stated.)

2. BASIS OF PRESENTATION OF FINANCIAL STATEMENTS (Continued)

2.3 Summary of significant accounting policies (Continued)

Earnings per share

Earnings per share disclosed in the statement of profit or loss are determined by dividing net earnings by the weighted average number of shares that have been outstanding during the related year concerned. In Turkey, companies can increase their share capital by making a pro-rata distribution of shares ("bonus shares") to existing shareholders from retained earnings and the revaluation surplus. For the purpose of earnings per share computations, the weighted average number of shares outstanding during the year has been adjusted in respect of bonus shares issues without a corresponding change in resources, by giving them retroactive effect for the year in which they were issued and for each earlier year (Note 25).

Reporting of cash flows

In the statement of cash flows, cash flows during the period are classified under operating, investing or financing activities.

The cash flows raised from operating activities indicate cash flows due to the Company's operations.

The cash flows due to investing activities indicate the Company cash flows that are used for and obtained from investments (investments in property, plant and equipment and financial investments).

The cash flows due to financing activities indicate the cash obtained from financial arrangements and used in their repayment. Cash and cash equivalents include cash and bank deposits and the investments that are readily convertible into cash and highly liquid assets with less than three months to maturity (Note 4).

Contingent assets and liabilities

Possible assets or obligations that arise from past events and whose existence will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Company are not included in the financial statements and treated as contingent assets or liabilities (Note 13).

Subsequent events

Subsequent events and announcements related to net profit or even declared after other selective financial information has been publicly announced; include all events that take place between the statement of financial position date and the date when the statement of financial position is authorized for issue. In the case that events requiring an adjustment to the financial statements occur subsequent to the statement of financial position date, the Company makes the necessary corrections on the financial statements (Note 36).

Offsetting

Financial assets and liabilities are offset when there is a legal basis, intention to disclose net amount of related assets and liabilities or obtaining an asset that follows the settlement its liability.

**NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD
ENDED 1 JANUARY - 31 DECEMBER 2021**

(Amounts expressed in thousands Turkish Lira ("TRY") unless otherwise stated.)

2. BASIS OF PRESENTATION OF FINANCIAL STATEMENTS (Continued)

2.3 Summary of significant accounting policies (Continued)

Government grants and incentives

Government grants and incentives are recognized at fair value when there is assurance that these grants and incentives will be received and the Company has met all conditions required. Government grants and incentives regarding the capitalized projects, costs are recognized by netting from costs of property, plant and equipment and intangible assets. Incentives which are not subject to assets are shown as other income in the income statement.

TFRS 16 "Leases" Standard

Company - As a Lessee

At inception of a contract, the Company shall assess whether the contract is, or contains, a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period in exchange for consideration.

To assess whether a contract conveys the right to control the use of an identified asset for a period of time, the Company shall assess whether, throughout the period of use, the customer has both of the following:

- The contract includes an identified asset (identification of an asset in a clear or implicitly specified form in the contract),
- A capacity portion of an asset is an identified asset if it is physically distinct and represents substantially all of the capacity of the asset (the asset is not an identified asset if the vendor has a fundamental right to substitute the asset for the duration of its use and obtain an economic benefit from it),
- The Company has the right to obtain almost all of the economic benefits that will be derived from the use of the identified asset.
- The right to direct the use of the identified asset. The Company has the right to direct the use of an identified asset throughout the period of use only if either:
 - a) The Company has the right to direct how and for what purpose the asset is used throughout the period of use
 - b) The relevant decisions about how and for what purpose the asset is used are predetermined and:
 - i. The Company has the right to operate the asset (or to direct others to operate the asset in a manner that it determines) throughout the period of use, without the supplier having the right to change those operating instructions or
 - ii. The Company designed the asset (or specific aspects of the asset) in a way that predetermines how and for what purpose the asset will be used throughout the period of use

The Company recognizes right of use asset and lease liability at the start date of lease after evaluation of aforementioned criterias.

**NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD
ENDED 1 JANUARY - 31 DECEMBER 2021**

(Amounts expressed in thousands Turkish Lira ("TRY") unless otherwise stated.)

2. BASIS OF PRESENTATION OF FINANCIAL STATEMENTS (Continued)

2.3 Summary of significant accounting policies (Continued)

Right of use asset

At the commencement date, the Company shall measure the right-of-use asset at cost. The cost of the right-of-use asset shall comprise:

- a) The amount of the initial measurement of the lease liability,
- b) Any lease payments made at or before the commencement date, less any lease incentives received,
- c) Any initial direct costs incurred by the Company,
- d) An estimate of costs to be incurred by the Company in dismantling and removing the underlying asset, restoring the site on which it is located or restoring the underlying asset to the condition required by the terms and conditions of the lease, unless those costs are incurred to produce inventories.

To apply a cost model, the Company shall measure the right-of-use asset at cost:

- a) Less any accumulated depreciation and any accumulated impairment losses and
- b) Adjusted for any remeasurement of the lease liability.

The Company shall apply the depreciation requirements in TAS 16 Property, Plant and Equipment in depreciating the right-of-use asset.

The Company shall apply TAS 36 Impairment of Assets to determine whether the right-of-use asset is impaired and to account for any impairment loss identified.

Lease liability

At the commencement date, the Company shall measure the lease liability at the present value of the lease payments that are not paid at that date. The lease payments shall be discounted using the interest rate implicit in the lease, if that rate can be readily determined. If that rate cannot be readily determined incremental borrowing interest rate shall be used for discounting.

At the commencement date, the lease payments included in the measurement of the lease liability comprise the following payments for the right to use the underlying asset during the lease term that are not paid at the commencement date:

- a) Fixed payments, less any lease incentives receivable;
- b) Variable lease payments that depend on an index or a rate, initially measured using the index or Rate as at the commencement date,
- c) Payments of penalties for terminating the lease, if the lease term reflects the lessee exercising an option to terminate the lease.

After the commencement date, the Company shall measure the lease liability by:

- a) Increasing the carrying amount to reflect interest on the lease liability,
- b) Reducing the carrying amount to reflect the lease payments made and
- c) Remeasuring the carrying amount to reflect any reassessment or lease modifications, or to reflect revised in-substance fixed lease payments.

**NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD
ENDED 1 JANUARY - 31 DECEMBER 2021**

(Amounts expressed in thousands Turkish Lira ("TRY") unless otherwise stated.)

2. BASIS OF PRESENTATION OF FINANCIAL STATEMENTS (Continued)

2.3 Summary of significant accounting policies (Continued)

Extension and early termination options

The lease liability is determined by considering the extension and early termination options in the contracts. Most of the extension and early termination options included in the contracts are composed of the options that are jointly applicable by the Company and the lessor. The Company determines the lease term by the extension of the lease, if such extension and early termination options are at the Company's discretion and the use of the options is reasonably certain. If there is a significant change in the circumstances, the evaluation is reviewed by the Company.

Variable lease payments

Lease payments arising from some of the Company's lease agreements consist of variable rent payments. These variable lease payments, which are not included in TFRS 16, are recorded as rent expense in the related period in the income statement.

Practical expedient

Contracts for short-term lease agreements with a rental period of less than 12 months and information technology equipment leases (mainly printers, laptops, mobile telephones, etc.), which are determined as low value by the Company, have been evaluated under the exception of the TFRS 16 Leases Standard and these payments are recognized as an expense in the period in which they are incurred.

Company - As Lessor

The Company has no significant activity as a lessor.

2.4 Important developments regarding the current period

Due to the epidemic of COVID-19, which affects the whole world, the slowdown in economic activities, supply, production and sales in the country and sector where the Company operates and in the countries where the sales are made in parallel with the developments in general economic activities. There have been disruptions in their processes. In this context, production activities were temporarily suspended, especially during the periods when curfews were imposed. In this process, the necessary actions were taken by the Company management to minimize the possible effects of COVID-19 on the Company's activities and financial status.

After the Covid-19 pandemic, which has affected the whole world since the first quarter of 2020, due to the increasing demands of many sectors for electronic components (microchips), there are difficulties in the supply of in-vehicle electronic components, which have been used more intensely in the automotive sector in recent years.

**NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD
ENDED 1 JANUARY - 31 DECEMBER 2021**

(Amounts expressed in thousands Turkish Lira ("TRY") unless otherwise stated.)

2. BASIS OF PRESENTATION OF FINANCIAL STATEMENTS (Continued)

2.4 Important Developments Regarding the Current Period (Continued)

Our main partner, Ford Motor Company, works with its global suppliers to ensure the efficient use of materials belonging to electronic components by giving priority to the solution of the problem and main production lines. In this context, production was suspended for six days from April 3, 2021 to April 9, 2021, due to the restrictions in the procurement of some parts, where microchip use is intense, at our Gölcük and Yeniköy Plants located in Kocaeli. However, additional supply problems arose with semiconductor materials caused by earthquake and fire in Japan. With the effect of this development, it has been decided to suspend production at Gölcük Plant between 19 April and 07 June 2021, at Eskişehir Motor Plant between 31 May and 14 June, at Eskişehir Truck Plant between 31 May and 17 June by bringing forward our annual planned summer shutdown. During this period maintenance will be carried out and our production lines will be rearranged in preparation for new investments. Production continues in our Yeniköy and Eskişehir plants. Regarding to semi-conductor supply issue, production was suspended in Gölcük plant between 6-17 November 2021. Yeniköy and Eskişehir factories continued production.

COVID-19 effect of the need to continue with the world as well as in how much time in Turkey, can not be estimated yet clear is how much can be spread; As the severity and duration of the effects become clearer, it will be possible to make a more clear and healthy assessment for the medium and long term. However, while preparing the financial statements dated 31 December 2021, the possible effects of the COVID-19 outbreak were evaluated and the estimates and assumptions used in the preparation of the financial statements were reviewed.

In this context, the Company has tested possible impairments in the financial assets, stocks, tangible assets in the financial statements dated 31 December 2021 and no impairment has been identified.

2.5 Accounting policies, changes in accounting estimates and errors

As disclosed in Material Event Disclosure dated 22 February 2021, as a result of the internal control investigation carried out in our company; the Receivables Team Leader and the employee who follows dealer receivables, have been determined to have made irregularities on dealer current accounts and the dealer limits in the Direct Debit System, reporting dealer receivables and risks different than they are and as a result committed an act of misconduct. In this respect a criminal complaint has been filed against these persons with the charges of misappropriation, their employment contracts have been terminated immediately and also a lawsuit has been filed for compensating TRY247,800 - due to receivables risk identified as of date of disclosure - while reserving the right to claim further damages. It was publicly shared that the investigation related to this case was ongoing.

In the notes of the financial report dated 31 March 2021, which was released to the public at 30 April 2021, it was stated that the internal audit work continues on the subject, detailed investigations have been initiated within the framework of the fraud audit contract signed with an independent institution, legal processes are followed, and negotiations are held with dealers to recognize and pay their debts.

**NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD
ENDED 1 JANUARY - 31 DECEMBER 2021**

(Amounts expressed in thousands Turkish Lira ("TRY") unless otherwise stated.)

2. BASIS OF PRESENTATION OF FINANCIAL STATEMENTS (Continued)**2.5 Accounting policies, changes in accounting estimates and errors (Continued)**

The work of our company's internal audit team and the work on the fraud audit services we received from an independent institution specialized in this field have been completed. The related work has confirmed the total of trade receivables from domestic dealers within the trade receivable balances included in the financial statements Company announced to the public at the end of 2020. Although total domestic trade receivable balances have been confirmed, it has been determined that trade receivables from certain dealers are erroneous and creates a risk of collection of receivables. In addition, no suspicious invoices were detected either to Ford Otosan or by Ford Otosan in the study. Necessary additional measures have been taken by the company management to prevent a similar incident from recurring. As a result of the internal audit and the independent institution's fraud audit studies, it has been confirmed that Company do not have a risk of collection of receivables beyond what is stated in our financial report footnotes dated March 31, 2021, which was announced to the public on April 30, 2021. In financial statements dated 30 June 2021, which was announced to the public on 6 August 2021, company risk of collection of receivables regarding the case of fraud has been evaluated with a prudent approach, and a provision for doubtful receivables of TRY323,000 has been made.

As a result of the actions taken and the evaluations made after the detection of the misconduct, the relevant provision has been evaluated as a prior period error in accordance with TAS 8 "Accounting Policies, Changes in Accounting Estimates and Errors".

In this context, the related doubtful receivable provision amounting to TRY323,000 has been adjusted retrospectively with the deferred tax effect of TRY64,600 (net TRY258,400) without being associated with the current period results.

Determination of the effects of the aforementioned error on the comparative information presented in the prior years and periods requires making assumptions about the payment power of counterparties in the relevant periods, as well as the receivables, collateral and receivable risk information in the relevant periods, and how the evaluations of the company management in the relevant periods would be.

Within the framework of the information we have at the current stage, it has not been possible to make this determination reliably for the past periods.

The Company has corrected the aforementioned adjustments within the retained earnings for the earliest period for which retrospective restatement is practicable which is 1 January 2021 in accordance with the "Limitations on Retrospective Restatement" referred to in TAS 8 "Accounting Policies, Changes in Accounting Estimates and Errors". Comparative information has not been restated in that respect. The effects of the aforementioned adjustments on the statement of financial position as of 31 December 2021 are presented below, and this correction does not have an effect on the statement of profit or loss and statements of cash flow.

The reconciliation of provision for doubtful receivables and opening balance as of 1 January 2021 is as follows:

1 January 2021

Provision for doubtful receivables (previously reported)	(4,533)
Correction in retained earnings	(323,000)
Provision for doubtful receivables (restated)	(327,533)

FORD OTOMOTİV SANAYİ A.Ş.

NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD ENDED 1 JANUARY - 31 DECEMBER 2021

(Amounts expressed in thousands Turkish Lira ("TRY") unless otherwise stated.)

2. BASIS OF PRESENTATION OF FINANCIAL STATEMENTS (Continued)

2.5 Accounting policies, changes in accounting estimates and errors (Continued)

The reconciliation of deferred tax assets and opening balance as of 1 January 2021 is as follows:

	1 January 2021
Deferred tax assets (previously reported)	954,246
Correction in retained earnings	64,600
Deferred tax assets (restated)	1,018,846

The effects of these corrections on the Company's retained earnings as of 1 January 2021 are as follows:

	1 January 2021
Retained earnings - (previously reported)	3,467,929
Trade receivables	(323,000)
Deferred tax effect	64,600
Retained earnings - (restated)	3,209,529

As stated in our material event disclosure dated 11 August 2021, our business relations with the dealers involved in the fraud process; It has been decided to terminate these dealers within a certain plan, taking into account their acceptance, payment and legal cooperation with our Company. In this context, notifications and agreements were made to terminate our business relations with the dealers in the following period, a receivable restructuring agreement was signed with the dealers corresponding to a risk of TRY97,861 (Note 7), and also against the dealers who refrained from paying their debts, constituting TRY225,139 of doubtful receivables. In accordance with the provisions of the Turkish Commercial Code, receivables follow-up has been started.

2.6 Significant accounting estimates and decisions

The preparation of financial statements require management to make estimates and assumptions that affect certain reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting year. Actual results could differ from those estimates.

- In calculation of the employee benefit provision actuarial assumptions relating to turnover ratio, discount rate and salary increase are used. The details regarding the calculation are disclosed under provision for employee benefits (Note 15).
- In determination of the impairment of trade receivables, the factors such as debtor credibility, historical payment performance and debt restructuring is considered (Note 7).

**NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD
ENDED 1 JANUARY - 31 DECEMBER 2021**

(Amounts expressed in thousands Turkish Lira ("TRY") unless otherwise stated.)

2. BASIS OF PRESENTATION OF FINANCIAL STATEMENTS (Continued)

2.6 Significant accounting estimates and decisions (Continued)

- (c) Discounted inventory price list is used to calculate inventory impairment. Where the sales price cannot be predicted, technical personnel's opinion and inventory waiting time is considered. If expected net realizable value is less than cost, the Company should allocate provisions for inventory impairment (Note 9).
- (d) In determination of the legal case provisions, the possibilities of losing the case and the liabilities that will arise if the case is lost is evaluated by the Company's Legal Counsellor and by the Management team taking into account expert opinions. The management determines the amount of the provisions based on the best forecasts
- (e) In calculation of the warranty provision, the Company considers the historical warranty expenses incurred addition to planned technical and financial improvements to estimate the possible warranty expense per vehicle. Provision calculations are realistically performed and based on vehicle quantity, warranty period and historical claims (Note 13).
- (f) Deferred tax assets are recognized when the occurrence of taxable profit is probable in the forthcoming years. Deferred tax asset is calculated over any temporary differences in cases when the occurrence of taxable profit is probable, taken into consideration of tax advantages obtained within the context of investment incentive certificates. Deferred tax asset is recorded as of 31 December 2021 and 31 December 2020 since presumptions that the Company will have taxable profit in the forthcoming periods are found to be sufficient (Note 24).
- (g) The Company recognizes depreciation and amortization for its property, plant and equipment and intangibles by taking into account their useful lives that are stated in Note 2 (Notes 10 and 11).
- (h) The company capitalizes ongoing development expenditures and evaluates whether there is an annual depreciation of these capitalized assets. As of 31 December 2021 and 31 December 2020, there is no impairment of capitalized development expenses (Note 11).

3. SEGMENT REPORTING

The Company, which is incorporated and domiciled in Turkey, has primary operation of manufacturing, assembling, importing and selling motor vehicles and spare parts. The Company's operating segments, nature and economic characteristics of products, nature of production processes, classification of customers in terms of risk for their products and services and methods used to distribute their products are similar. Furthermore, the Company structure has been organized to operate in one segment rather than separate business segments. Consequently, the business activities of the Company are considered to be in one operating segment and the operating results, resources to be allocated to the segment and assessment of performance are managed in this respect.

FORD OTOMOTİV SANAYİ A.Ş.

NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD ENDED 1 JANUARY - 31 DECEMBER 2021

(Amounts expressed in thousands Turkish Lira ("TRY") unless otherwise stated.)

4. CASH AND CASH EQUIVALENTS

The maturity period of time deposits is up to three months and there is no blockage/restriction on cash and cash equivalents. The weighted average interest rate for foreign currency denominated time deposits is 0.38% (31 December 2020: 2.34%) and the weighted average interest rate for the TRY time deposits is 18.96% (31 December 2020: 17.68%).

	31 December 2021	31 December 2020
Banks - TRY time deposits	7,551,944	7,401,123
Banks - foreign currency time deposits	6,492,334	521,769
Banks - TRY demand deposits	50,379	147,795
Banks - foreign currency demand deposits	11,583	2,942
Cash and cash equivalents in the cash flow statement	14,106,240	8,073,629
Interest income accrual	67,691	50,444
	14,173,931	8,124,073

5. FINANCIAL INVESTMENTS

	<u>31 December 2021</u>		<u>31 December 2020</u>	
	Ownership rate (%)	Amount	Ownership rate (%)	Amount
Financial assets at fair value through other comprehensive income				
Otokar Otomotiv ve Savunma Sanayi A.Ş. (Otokar) (*)	0.59	49,913	0.59	44,767
		49,913		44,767

(*) The Company's shareholding in Otokar was stated at market value at 31 December 2021 and 31 December 2020 which is assumed to approximate its fair value.

FORD OTOMOTİV SANAYİ A.Ş.**NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD
ENDED 1 JANUARY - 31 DECEMBER 2021**

(Amounts expressed in thousands Turkish Lira ("TRY") unless otherwise stated.)

6. FINANCIAL LIABILITIES**Short-term financial liabilities****Bank borrowings**

	31 December 2021		31 December 2020	
	Effective interest rate (%)	TRY amount	Effective interest rate (%)	TRY amount
- TRY	0.00	59,410	0.17	1,147,984
- EUR	0.57	4,413,965	0.80	1,092,965
		4,473,375		2,240,949

Short-term portion of long-term financial liabilities**Bank borrowings**

- EUR	1.79	3,733,404	0.10	1,660,704
		3,733,404		1,660,704

Lease liabilities

- EUR	4.83	31,276	4.68	20,158
- TRY	24.13	18,864	23.71	11,070
		50,140		31,228
		3,783,544		1,691,932
Total short-term financial liabilities		8,256,919		3,932,881

Long-term financial liabilities**Bank borrowings**

	31 December 2021		31 December 2020	
	Effective interest rate (%)	TRY amount	Effective interest rate (%)	TRY amount
- EUR	2.23	10,749,405	1.77	4,096,515
		10,749,405		4,096,515

FORD OTOMOTİV SANAYİ A.Ş.**NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD
ENDED 1 JANUARY - 31 DECEMBER 2021**

(Amounts expressed in thousands Turkish Lira ("TRY") unless otherwise stated.)

6. FINANCIAL LIABILITIES (Continued)**Lease liabilities**

	31 December 2021		31 December 2020	
	Effective interest rate (%)	TRY amount	Effective interest rate (%)	TRY amount
- EUR	5.20	20,074	4.80	29,732
- TRY	23.88	29,829	22.22	21,746
		49,903		51,478
Total long-term financial liabilities		10,799,308		4,147,993

The payment schedules of long-term bank borrowings as of 31 December 2021 and 31 December 2020 are as follows:

Payment Period	31 December 2021	31 December 2020
2023	3,089,074	1,115,096
2024	2,478,784	491,471
2025	2,113,774	336,818
2026	1,994,758	323,948
2027	549,904	-
2028	523,111	-
2022	-	1,829,182
	10,749,405	4,096,515

The letters of bank guarantee given to financial institutions in connection with borrowings amounting to TRY4,778,554 (31 December 2020: TRY1,458,383) (Note 13).

The movement of financial liabilities as of 31 December 2021 and 2020 is as follows:

	2021	2020
1 January	8,080,874	6,208,046
Cash inflows from borrowing	15,183,314	5,685,628
Cash outflows from borrowing	(11,620,512)	(6,202,154)
Cash outflows related to debt payments arising from lease agreements	(66,134)	(52,397)
Unrealised foreign exchange differences	7,361,437	2,369,384
Change in accrual of interest	33,777	35,955
Changes in TFRS 16 - lease liabilities	83,471	36,412
31 December	19,056,227	8,080,874

FORD OTOMOTİV SANAYİ A.Ş.

NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD ENDED 1 JANUARY - 31 DECEMBER 2021

(Amounts expressed in thousands Turkish Lira ("TRY") unless otherwise stated.)

7. TRADE RECEIVABLES AND PAYABLES

	31 December 2021	31 December 2020
Short-term trade receivables		
Trade receivables	3,532,719	2,578,872
Doubtful receivables	229,602	4,533
Less: provision for doubtful receivables	(229,602)	(4,533)
Less: unearned credit finance income	(40,148)	(32,629)
	3,492,571	2,546,243
	2021	2020
Beginning of the period - 1 January (previously reported)	(4,533)	(4,533)
Adjustments made from retained earnings (*)	(323,000)	-
Beginning of the period - 1 January (revised)	(327,533)	-
Cancelled during the period (**)	97,931	-
	(229,602)	(4,533)

(*) Note 2.5 Accounting policies, changes in accounting estimates and errors are explained in section.

(**) Receivable restructuring agreements were signed on 17 September 2021 with the dealers, which are included in the fraud process explained in Note 2.5 and correspond to TRY97,861 out of the total risk of receivables TRY97,931. In line with the contracts, TRY97,861 of the total amount of TRY323,000 reserved for previous years, which has become possible to collect, has been cancelled in the current period.

The average turnover of receivables related to vehicle sales to domestic distributors is 25 days (31 December 2020: 25 days), domestic sales of spare parts turnover is 70 days (31 December 2020: 70 days) and discounted by 1.49% monthly effective interest rate (31 December 2020: 1.49%).

The collection of receivables from export sales other than Ford Motor Company is kept under guarantee with letter of credit, letter of guarantee, export credit insurance, Ford credit limit or upfront cash collection.

	31 December 2021	31 December 2020
Long-term trade receivables		
Deposits and guarantees given	6,302	3,950
Trade receivables	31,277	
	37,579	3,950

	31 December 2021	31 December 2020
Trade payables		
Trade payables	9,341,802	6,624,233
Less: unearned credit finance expense	(69,584)	(54,779)
	9,272,218	6,569,454

The average turnover of trade payables is 60 days (31 December 2020: 60 days) and discounted by 1.49% monthly effective interest rate (31 December 2020: 1.49%).

FORD OTOMOTİV SANAYİ A.Ş.

NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD ENDED 1 JANUARY - 31 DECEMBER 2021

(Amounts expressed in thousands Turkish Lira (“TRY”) unless otherwise stated.)

7. TRADE RECEIVABLES AND PAYABLES (Continued)

The maximum exposure of the Company to credit risk as of 31 December 2021 and 31 December 2020 is as follows:

31 December 2021	Trade receivables		Other receivables		Deposit in bank
	Related party	Other	Related party	Other	
The maximum of credit risk exposed at the reporting date (Notes 4,7,8,26)	7,914,177	3,492,571	-	820	14,106,240
- The maximum of credit risk covered by guarantees	360,620	3,466,862	-	-	-
Net book value of the financial assets that are neither overdue not impaired	7,631,251	3,481,061	-	820	14,106,240
Net book value of financial assets that are overdue but not impaired	282,926	11,510	-	-	-
- Amount of risk covered by guarantees	-	713	-	-	-
Net book value of impaired assets	-	-	-	-	-
- Overdue (gross book value)	-	229,602	-	-	-
- Provision for impairment (-)	-	(229,602)	-	-	-
- Amount of risk covered by guarantees	-	-	-	-	-

FORD OTOMOTİV SANAYİ A.Ş.**NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD
ENDED 1 JANUARY - 31 DECEMBER 2021**

(Amounts expressed in thousands Turkish Lira (“TRY”) unless otherwise stated.)

7. TRADE RECEIVABLES AND PAYABLES (Continued)

31 December 2020	Trade receivables		Other receivables		Deposit in bank
	Related party	Other	Related party	Other	
The maximum of credit risk exposed at the reporting date (Notes 4,7,8,26)	3,207,939	2,546,243	-	1,457	8,073,629
- The maximum of credit risk covered by guarantees	235,000	2,544,397	-	-	-
Net book value of the financial assets that are neither overdue not impaired	3,170,095	2,537,594	-	1,457	8,073,629
Net book value of financial assets that are overdue but not impaired	37,844	8,649	-	-	-
- Amount of risk covered by guarantees	-	6,803	-	-	-
Net book value of impaired assets	-	-	-	-	-
- Overdue (gross book value)	-	4,533	-	-	-
- Provision for impairment (-)	-	(4,533)	-	-	-
- Amount of risk covered by guarantees	-	-	-	-	-

FORD OTOMOTİV SANAYİ A.Ş.

NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD ENDED 1 JANUARY - 31 DECEMBER 2021

(Amounts expressed in thousands Turkish Lira ("TRY") unless otherwise stated.)

7. TRADE RECEIVABLES AND PAYABLES (Continued)

The aging schedule of receivables that are overdue but not impaired is as follows:

31 December 2021	Trade Receivables	
	Related Party	Other
1 - 30 days overdue	88,928	7,199
1 - 3 months overdue	112,008	192
3 - 12 months overdue	81,039	3,345
1 - 5 years overdue	951	774
	282,926	11,510
Risk covered by guarantees	-	713

Company's overdue receivables from related parties result from long-term engineering service invoices and parts export receivables from Ford Motor Company.

31 December 2020	Trade Receivables	
	Related party	Other
1 - 30 days overdue	36,091	3,371
1 - 3 months overdue	1,571	2,835
3 - 12 months overdue	182	2,229
1 - 5 years overdue	-	214
	37,844	8,649
Risk covered by guarantees	-	6,803

8. OTHER RECEIVABLES AND PAYABLES

	31 December 2021	31 December 2020
Other receivables		
Other miscellaneous receivables	820	1,457
	820	1,457
	31 December 2021	31 December 2020
Other payables		
Taxes and funds payable	130,296	84,469
Sales premium accruals	52,693	42,468
Other	37,766	14,909
	220,755	141,846

FORD OTOMOTİV SANAYİ A.Ş.

NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD ENDED 1 JANUARY - 31 DECEMBER 2021

(Amounts expressed in thousands Turkish Lira ("TRY") unless otherwise stated.)

9. INVENTORIES

	31 December 2021	31 December 2020
Raw materials	3,339,957	962,381
Finished goods	773,904	530,107
Goods in transit	620,062	364,172
Vehicle spare parts	385,651	277,493
Spare parts	90,557	57,270
Import vehicles	39,121	255,241
Other	32,696	20,452
	5,281,948	2,467,116
Less: provision for impairment of finished goods and vehicle spare parts	(12,642)	(18,073)
	5,269,306	2,449,043

The allocation of fixed production overheads to finished goods costs of conversion is based on the normal capacity of the production facilities.

The Company has accounted the expenses due to the impairment of inventories as part of cost of sales and the movement in the balance within the year is as follows:

	2021	2020
1 January	18,073	16,665
Change within the period	(5,431)	1,408
31 December	12,642	18,073

The Company has provided a provision for impairment on the inventories when their net realizable values are lower than their costs or when they are classified as slow-moving inventories. The reversal of provisions has been accounted under cost of sales (Note 18).

FORD OTOMOTİV SANAYİ A.Ş.

NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD ENDED 1 JANUARY - 31 DECEMBER 2021

(Amounts expressed in thousands Turkish Lira (“TRY”) unless otherwise stated.)

10. PROPERTY, PLANT AND EQUIPMENT

1 January 2021	Land	Land improvements	Buildings	Machine and equipment	Models and moulds	Fixture and furniture	Vehicles (*)	Constructions in progress	Total
Cost	94,929	208,154	1,035,421	3,420,759	3,882,471	543,000	46,990	138,298	9,370,022
Accumulated depreciation	-	(96,865)	(493,050)	(1,748,880)	(2,272,833)	(345,670)	(9,351)	-	(4,966,649)
Net book value	94,929	111,289	542,371	1,671,879	1,609,638	197,330	37,639	138,298	4,403,373
For the period ended 31 December 2021									
Opening net book value	94,929	111,289	542,371	1,671,879	1,609,638	197,330	37,639	138,298	4,403,373
Additions	-	18,262	20,687	582,165	257,940	105,304	7,176	628,692	1,620,226
Transfers	-	595	2,604	25,168	21,041	416	-	(49,824)	-
Disposals	-	(9)	-	(96,775)	(3,820)	(1,946)	(15,741)	-	(118,291)
Depreciation charge	-	(6,687)	(31,354)	(189,178)	(538,127)	(41,357)	(4,904)	-	(811,607)
Disposals from accumulated depreciation	-	2	-	46,700	3,820	1,234	3,626	-	55,382
Closing net book value	94,929	123,452	534,308	2,039,959	1,350,492	260,981	27,796	717,166	5,149,083
31 December 2021									
Cost	94,929	227,002	1,058,712	3,931,317	4,157,632	646,774	38,425	717,166	10,871,957
Accumulated depreciation	-	(103,550)	(524,404)	(1,891,358)	(2,807,140)	(385,793)	(10,629)	-	(5,722,874)
Net book value	94,929	123,452	534,308	2,039,959	1,350,492	260,981	27,796	717,166	5,149,083

The Company compared the borrowing cost of investment loans in foreign currency to the market loan interest denominated in TRY. According to the cumulative method within the scope of TAS 23, there is no interest expense capitalized for the period ending as of 31 December 2021. (31 December 2020: None).

There is no collateral, pledge or mortgage on tangible assets as of 31 December 2021 and 2020.

(*) The Company makes a part of its truck sales with buyback commitment and trucks sold in this scope are monitored in “Vehicles” under Property, Plant and Equipment and their cost value amounts to TRY18,464 (31 December 2020: TRY24,242).

FORD OTOMOTİV SANAYİ A.Ş.

NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD ENDED 1 JANUARY - 31 DECEMBER 2021

(Amounts expressed in thousands Turkish Lira (“TRY”) unless otherwise stated.)

10. PROPERTY, PLANT AND EQUIPMENT (Continued)

1 January 2020	Land	Land improvements	Buildings	Machine and equipment	Models and moulds	Fixture and furniture	Vehicles	Constructions in progress	Total
Cost	12,269	197,442	1,016,609	3,208,085	3,550,828	495,853	89,643	129,687	8,700,416
Accumulated depreciation	-	(90,040)	(462,296)	(1,574,195)	(1,808,122)	(313,714)	(15,501)	-	(4,263,868)
Net book value	12,269	107,402	554,313	1,633,890	1,742,706	182,139	74,142	129,687	4,436,548
For the period ended 31 December 2020									
Opening net book value	12,269	107,402	554,313	1,633,890	1,742,706	182,139	74,142	129,687	4,436,548
Additions	82,660	6,386	14,482	174,272	262,062	49,741	8,376	131,738	729,717
Transfers	-	4,326	4,580	41,551	69,581	1,234	1,855	(123,127)	-
Disposals	-	-	(250)	(3,149)	-	(3,828)	(52,884)	-	(60,111)
Depreciation charge	-	(6,825)	(30,947)	(182,577)	(464,711)	(35,626)	(6,011)	-	(726,697)
Disposals from accumulated depreciation	-	-	193	7,892	-	3,670	12,161	-	23,916
Closing net book value	94,929	111,289	542,371	1,671,879	1,609,638	197,330	37,639	138,298	4,403,373
31 December 2020									
Cost	94,929	208,154	1,035,421	3,420,759	3,882,471	543,000	46,990	138,298	9,370,022
Accumulated depreciation	-	(96,865)	(493,050)	(1,748,880)	(2,272,833)	(345,670)	(9,351)	-	(4,966,649)
Net book value	94,929	111,289	542,371	1,671,879	1,609,638	197,330	37,639	138,298	4,403,373

FORD OTOMOTİV SANAYİ A.Ş.

NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD ENDED 1 JANUARY - 31 DECEMBER 2021

(Amounts expressed in thousands Turkish Lira ("TRY") unless otherwise stated.)

10. PROPERTY, PLANT AND EQUIPMENT (Continued)

The allocation of depreciation expense as of 31 December 2021 and 2020 is as follows:

	31 December 2021	31 December 2020
Cost of production (Note 18)	766,265	687,890
Research and development expenses (Note 19)	20,522	18,938
General administrative expenses (Note 19)	17,899	14,338
Marketing expenses (Note 19)	3,235	3,450
Associated with construction in progress	3,686	2,081
	811,607	726,697

11. INTANGIBLE ASSETS

1 January 2021	Rights	Development cost	Development cost in progress	Other	Total
Cost	121,228	1,136,844	383,265	7,284	1,648,621
Accumulated amortisation	(91,430)	(645,331)	-	(7,021)	(743,782)
Net book value	29,798	491,513	383,265	263	904,839

For the period ended 31 December 2021

Opening net book value	29,798	491,513	383,265	263	904,839
Additions	85,686	-	695,257	-	780,943
Transfers	-	349,003	(349,003)	-	-
Disposals	(339)	-	-	-	(339)
Amortisation charge	(24,304)	(174,238)	-	(162)	(198,704)
Disposals from accumulated depreciation	38	-	-	-	38
Closing net book value	90,879	666,278	729,519	101	1,486,777

31 December 2021

Cost	206,575	1,485,847	729,519	7,284	2,429,225
Accumulated amortisation	(115,696)	(819,569)	-	(7,183)	(942,448)
Net book value	90,879	666,278	729,519	101	1,486,777

There are no fully depreciated intangible assets as of 31 December 2021. As of 31 December 2021, there is no capitalized interest cost and foreign exchange difference in accordance with TAS 23 (31 December 2020: None).

FORD OTOMOTİV SANAYİ A.Ş.**NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD
ENDED 1 JANUARY - 31 DECEMBER 2021**

(Amounts expressed in thousands Turkish Lira ("TRY") unless otherwise stated.)

11. INTANGIBLE ASSETS (Continued)

1 January 2020	Rights	Development cost	Development cost in progress	Other	Total
Cost	96,192	1,041,359	281,830	7,903	1,427,284
Accumulated amortisation	(72,035)	(517,310)	-	(6,743)	(596,088)
Net book value	24,157	524,049	281,830	1,160	831,196

For the period ended 31 December 2020

Opening net book value	24,157	524,049	281,830	1,160	831,196
Additions	25,036	-	196,920	-	221,956
Transfers	-	95,485	(95,485)	-	-
Disposals	-	-	-	(619)	(619)
Amortisation charge	(19,395)	(128,345)	-	(278)	(148,018)
Accumulated depreciation	-	324	-	-	324
Closing net book value	29,798	491,513	383,265	263	904,839

31 December 2020

Cost	121,228	1,136,844	383,265	7,284	1,648,621
Accumulated amortisation	(91,430)	(645,331)	-	(7,021)	(743,782)
Net book value	29,798	491,513	383,265	263	904,839

The allocation of amortisation charges of intangible assets relating to 31 December 2021 and 2020 is as follows:

	31 December 2021	31 December 2020
Cost of production (Note 18)	176,512	131,241
General administrative expenses (Note 19)	16,696	13,471
Research and development expenses (Note 19)	3,506	2,376
Marketing expenses (Note 19)	1,931	872
Associated with construction in progress	59	58
	198,704	148,018

FORD OTOMOTİV SANAYİ A.Ş.

NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD ENDED 1 JANUARY - 31 DECEMBER 2021

(Amounts expressed in thousands Turkish Lira ("TRY") unless otherwise stated.)

12. PREPAID EXPENSES

Short-term prepaid expenses	31 December 2021	31 December 2020
Advances given for inventories	249,320	188,570
Other prepaid expenses	54,376	33,302
	303,696	221,872

Long-term prepaid expenses	31 December 2021	31 December 2020
Advances given for investments (*)	1,398,084	336,244
Other prepaid expenses	23,709	23,485
	1,421,793	359,729

(*) Advances given for investments are related to the Company's new vehicle investments. TRY751,825 (31 December 2020: TRY148,384) is given to domestic vendors as mould advances and TRY646,259 (31 December 2020: TRY187,860) is the advance given for the new project investments.

13. PROVISION, CONTINGENT ASSETS AND LIABILITIES

The Company recognizes 2, 3 and 4 years of warranty provision for the vehicles sold by dealers for malfunctions described in the sales agreements. Warranty expense provision is estimated by considering vehicles under warranty as of the balance sheet date and warranty claims of vehicles sold in previous years on a model basis.

Short-term provisions

	31 December 2021	31 December 2020
Warranty expense provision	317,812	164,132
Provisions for sales premium (*)	72,349	109,113
	390,161	273,245

(*) Provisions for sales premium is composed of expense accruals related with dealer vehicle stock at the reporting date (Note 2).

Long-term provisions

	31 December 2021	31 December 2020
Warranty expense provision	328,431	190,084
Provisions for lawsuits	87,587	83,369
	416,018	273,453

FORD OTOMOTİV SANAYİ A.Ş.**NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD
ENDED 1 JANUARY - 31 DECEMBER 2021**

(Amounts expressed in thousands Turkish Lira ("TRY") unless otherwise stated.)

13. PROVISION, CONTINGENT ASSETS AND LIABILITIES (Continued)

The movement of provisions for lawsuits during the period is as follows:

	2021	2020
1 January	83,369	53,838
Paid during the period	(21,994)	(5,408)
Additions during the period	26,212	34,939
31 December	87,587	83,369

A movement in the warranty expense provision during the period is as follows:

	2021	2020
1 January	354,216	209,168
Paid during the period	(295,601)	(205,081)
Additions during the period (Note 19)	587,628	350,129
31 December	646,243	354,216

Letters of guarantee and letters of credit	31 December 2021	31 December 2020
Letters of guarantee given to financial institutions due to bank loans	4,788,554	1,458,383
Letters of guarantee given to customs	151,414	94,670
Letters of guarantees given to other parties	87,044	51,539
	5,027,012	1,604,592

Letters of guarantee given

	31 December 2021		31 December 2020	
	Original currency	TRY amount	Original currency	TRY amount
EUR	336,221	4,936,492	171,957	1,548,967
TRY	90,520	90,520	55,625	55,625
		5,027,012		1,604,592

FORD OTOMOTİV SANAYİ A.Ş.

NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD ENDED 1 JANUARY - 31 DECEMBER 2021

(Amounts expressed in thousands Turkish Lira ("TRY") unless otherwise stated.)

13. PROVISION, CONTINGENT ASSETS AND LIABILITIES (Continued)

The allocation of collaterals, pledges and mortgages as of 31 December 2021 and 31 December 2020 as follows:

Collaterals, pledges and mortgages given by the Company

	31 December 2021	31 December 2020
A. Total amount of collaterals/pledges/mortgages given for its own legal entity	5,022,460	1,602,947
B. Total amount of collaterals/pledges/mortgages given for participations included in entire consolidation	-	-
C. Total amount of collaterals/pledges/mortgages given to assure debts of third parties, for the purpose of conducting the business activities (*)	4,552	1,645
D. Total amount of other collaterals/pledges/mortgages given		
i. Total amount of collaterals/pledges/mortgages	-	-
ii. Total amount of collaterals/pledges/mortgages given for other related companies that do not fall into B and C sections	-	-
iii. Total amount of collaterals/pledges/mortgages given for third parties that do not fall into C section	-	-
	5,027,012	1,604,592

(*) Relevant amounts are related to CPCs (non-cash loans) given by the Company in favor of its domestic dealers within the scope of warranty obligations.

As of 31 December 2021 and 31 December 2020, total amount of the collaterals, pledges and mortgages obtained by the Company are as follows:

Letters of guarantee taken

	31 December 2021		31 December 2020	
	Original currency	TRY amount	Original amount	TRY amount
EUR	66,651	978,591	22,471	202,417
TRY	761,409	761,409	302,071	302,071
USD	201	2,606	22	162
		1,742,606		504,650

Other

The long-term bank borrowing agreements related to the investments require the Company to comply with certain financial ratios. Such financial ratios are met by the Company as of 31 December 2021 and 31 December 2020.

FORD OTOMOTİV SANAYİ A.Ş.

NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD ENDED 1 JANUARY - 31 DECEMBER 2021

(Amounts expressed in thousands Turkish Lira ("TRY") unless otherwise stated.)

14. COMMITMENTS

Commitments related with bank loans used by the Company are as follows:

- a) The Company has signed a 1-year loan commitment agreement with İşbank amounting to EUR100,000,000 in 2021. With this agreement the company committed to pass the export value of EUR200,000,000 through its accounts.
- b) The Company also committed to Türkiye İhracat Kredi Bankası A.Ş. (Eximbank):
 - With 2 years term credit amounting to EUR40,000,000 used in April 2020 an export amount of EUR40,000,000.
 - With 2 years term credit amounting to EUR23,000,000 used in May 2020 an export amount of EUR23,000,000.
 - With 4 months term credit amounting to EUR40,000,000 used in November 2021 an export amount of EUR40,000,000
 - With 4 months term credit amounting to EUR60,000,000 used in September 2021 an export amount of EUR150,000,000
- c) The company signed a loan agreement with the European Bank for Reconstruction and Development (EBRD) amounting to 650 million Euros to be used until 31 January 2022, within the scope of the financing of 1-ton new generation commercial vehicle investment projects, of which 450 million Euros was transferred in 2021, the remaining 200 million Euros in January 2022.

15. EMPLOYEE BENEFITS

Liabilities for employee benefit obligations

	31 December 2021	31 December 2020
Salaries and social charges payable	211,365	119,836
Income tax withholdings payable	115,246	90,248
Social security premiums payable	84,876	72,850
Other	8,073	7,143
	419,560	290,077

Long-term provision for employee benefits

	31 December 2021	31 December 2020
Provision for employment termination benefits	491,932	312,721
Provision for unused vacation pay liability	76,565	48,337
	568,497	361,058

FORD OTOMOTİV SANAYİ A.Ş.

NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD ENDED 1 JANUARY - 31 DECEMBER 2021

(Amounts expressed in thousands Turkish Lira ("TRY") unless otherwise stated.)

15. EMPLOYEE BENEFITS (Continued)

Provision for employee benefits:

There are no agreements for pension commitments other than the legal requirement as explained below.

Under the Turkish Labour Law, the Company is required to pay termination benefits to each employee who has completed one year of service and whose employment is terminated without due cause, or who is called up for military service, dies or retires after completing 25 years of service (20 years for women) and achieves the retirement age (58 for women and 60 for men).

The amount payable consists of one month's salary limited to a maximum of full TRY8,284.51 for each year of service as of 31 December 2021 (31 December 2021: Full TRY7,117.17).

The liability is not funded, as there is no funding requirement. The provision has been calculated by estimating the present value of the future probable obligation of the Company arising from the retirement of the employees.

TFRS requires actuarial valuation methods to be developed to estimate the Company's obligation under defined benefit plans, accordingly, the following actuarial assumptions were used in the calculation of the total liability:

	31 December 2021	31 December 2020
Net discount rate (%)	4.45	4.63
Turnover rate to estimate the probability of retirement (%)	95.61	95.73

The principal assumption is that the maximum liability for each year of service will increase in line with inflation. Thus the discount rate applied represents the expected real rate after adjusting for the anticipated effects of future inflation. Since the Company calculates the reserve for employee benefits once a year, the maximum amount of full TRY10,848.59 which was effective as of 1 January 2022 (1 January 2021: Full TRY7,638.96) has been used in the calculations.

Movements in the provision for employee benefits during the year are as follows:

	2021	2020
1 January	312,721	256,208
Interest cost	40,654	30,745
Current year service cost	23,573	19,868
Paid during the period	(19,221)	(14,473)
<u>Actuarial gains</u>	<u>134,205</u>	<u>20,373</u>
31 December	491,932	312,721

FORD OTOMOTİV SANAYİ A.Ş.

NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD ENDED 1 JANUARY - 31 DECEMBER 2021

(Amounts expressed in thousands Turkish Lira ("TRY") unless otherwise stated.)

15. EMPLOYEE BENEFITS (Continued)

The sensitivity analysis of the assumptions which was used for the calculation of provision for employee benefits as of 31 December 2021 is below:

Sensitivity level	Net discount rate		Turnover rate related to the probability of retirement	
	0,5% base decrease	0,5% base increase	0,5%base decrease	0,5% base increase
Rate (%)	(3.9)	(4.9)	95.1	96.1
Change in provision for Employee benefits	32,399	(29,666)	(9,993)	10,480

16. OTHER CURRENT ASSETS

	31 December 2021	31 December 2020
VAT to be deducted (*)	1,527,009	985,386
Prepaid taxes and withholding	56,306	46,483
Other	76,036	22,026
	1,659,351	1,053,895

(*) VAT to be deducted includes export VAT receivables related to November and December 2021. VAT return for November amounting to TRY383,951 has been collected in January 2022.

17. EQUITY

The composition of the Company's paid-in capital as of 31 December 2021 and 31 December 2020 is as follows:

Shareholders	Share group	31 December 2021	Shareholders percentage (%)	31 December 2020	Shareholders percentage (%)
Koç Holding A.Ş.	B	135,631	38.65	135,631	38.65
Temel Ticaret ve Yatırım A.Ş.	B	2,356	0.67	2,356	0.67
Ford Deutschland Holding GmbH	C	143,997	41.04	143,997	41.04
Vehbi Koç Vakfı	A	2,881	0.82	2,881	0.82
Koç Holding Emekli ve Yardım Sandığı Vakfı	A	3,259	0.93	3,259	0.93
Other (Public)	A	62,786	17.89	62,786	17.89
		350,910	100	350,910	100
Inflation adjustment to share capital		27,920		27,920	
Inflation adjusted paid in capital		378,830		378,830	

According to the articles of association, half of the members to be elected to the Board of Directors are selected from among the candidates nominated by the B group and the other half by the C group shareholders. The General Assembly is authorized to determine the number of the members of the Board of Directors and to elect the members. One of the candidates nominated by the B and C group shareholders must have the independent qualifications defined in the CMB regulations.

**NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD
ENDED 1 JANUARY - 31 DECEMBER 2021**

(Amounts expressed in thousands Turkish Lira ("TRY") unless otherwise stated.)

17. EQUITY (Continued)

Adjustment to share capital represents the restatement effect of cash and cash equivalent contributions to share.

There are 35,091,000,000 unit of shares (31 December 2020: 35,091,000,000 unit) with a nominal value of Kr 1 each.

The legal reserves consist of first and second reserves, appropriated in accordance with the Turkish Commercial Code ("TCC"). The TCC stipulates that the first legal reserve is appropriated out of statutory profits at the rate of 5% per annum, until the total reserve reaches 20% of the Company's paid-in capital. The second legal reserve is appropriated at the rate of 10% per annum of all cash distributions in excess of 5% of the paid-in capital. Under the TCC; the legal reserves can be used only to offset losses, unless legal reserve does not exceed at the rate of 50% of the paid-in capital.

In accordance with CMB Financial Reporting Standards, the Company classified the above mentioned reserves under "Restricted reserves", the amount of restricted reserves is TRY766,316 as of 31 December 2021 (31 December 2020: TRY410,493).

In accordance with Communiqué numbered II-14.1 "Communiqué on the Principles of Financial Reporting In Capital Markets" ("the Communiqué") announced by the Capital Markets Board of Turkey ("CMB") on 13 June, 2013 which is published on Official Gazette numbered 28676, "Share Capital", "Restricted Reserves" and "Share Premiums" shall be carried at their statutory amount. The valuation differences shall be classified as follows:

- "The difference arising from the "Paid-in Capital" and not been transferred to capital yet, shall be classified under the "Inflation Adjustment to Share Capital";
- The difference due to the inflation adjustment of "Restricted reserves" and "Share premium" and the amount has not been utilized in dividend distribution or capital increase yet, shall be classified under "Retained earnings";

Other equity items shall be carried at the amounts calculated based on TAS. Adjustment to share capital has no use other than being transferred to paid-in share capital.

Listed companies distribute dividend in accordance with the Communiqué No. II-19.1 issued by the CMB which is effective from 1 February, 2014. Companies distribute dividends in accordance with their dividend payment policies settled and dividend payment decision taken in general assembly and also in conformity with relevant legislations. The communiqué does not constitute a minimum dividend rate. Companies distribute dividend in accordance with the method defined in their dividend policy or articles of incorporation. In addition, dividend can be distributed by fixed or variable instalments and advance dividend can be paid in accordance with profit on year-end financial statements of the Company.

In accordance with the Turkish Commercial Code (TCC), unless the required reserves and the dividend for shareholders as determined in the article of association or in the dividend distribution policy of the company are set aside, no decision may be made to set aside other reserves, to transfer profits to the subsequent year or to distribute dividends to the holders of usufruct right certificates, to the members of the board of directors or to the employees; and no dividend can be distributed to these persons unless the determined dividend for shareholders is paid in cash.

FORD OTOMOTİV SANAYİ A.Ş.

NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD ENDED 1 JANUARY - 31 DECEMBER 2021

(Amounts expressed in thousands Turkish Lira ("TRY") unless otherwise stated.)

17. EQUITY (Continued)

In accordance with the Ordinary General Assembly Meeting dated as of 17 March 2021, the Company has decided to distribute dividends at the rate of 642% gross (net 545.70%), with a total amount of TRY2,252,842 as full TRY6.42 gross (Kr545.70 net) for each share with a value of full TRY1 and the Company made the dividend payment in March 2021. In accordance with the Ordinary General Assembly Meeting dated as of 17 November 2021, the Company has decided to distribute dividends at the rate of 377% gross (net 320.45%), with a total amount of TRY1,322,931 as full TRY3.77 gross (Kr320.45 net) for each share with a value of full TRY1 and the Company made the dividend payment in November 2021. (In March 2020 full TRY3.12 share (net Kr265.20) of the gross TRY1 share (net 265.20%) will be 312% rate TRY1,094,839 cash dividend was distributed).

In accordance with Communiqué No: II-14.1 "Communiqué on the Principles of Financial Reporting in Capital Markets", equity schedule at 31 December 2021 and 31 December 2020 are as follows:

	31 December 2021	31 December 2020
Issued capital	350,910	350,910
Inflation adjustments on capital	27,920	27,920
Share premium	8	8
Gains from financial assets measured at fair value through other comprehensive income	46,489	41,600
Losses on cash flow hedge	(3,191,233)	(1,431,512)
Losses on remeasurements of defined benefit plans	(125,723)	(18,359)
Restricted reserves	766,316	410,493
- Legal reserves	766,316	410,493
Retained earnings (*)	3,472,846	3,467,929
- Inflation adjustment to equity	428,301	428,301
- Extraordinary reserves	3,044,545	3,039,628
Net income for the period	8,801,005	4,194,913
Total equity	10,148,538	7,043,902

(*) Note 2.5 Accounting policies are explained in Accounting policies, changes in accounting estimates and errors.

FORD OTOMOTİV SANAYİ A.Ş.

NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD ENDED 1 JANUARY - 31 DECEMBER 2021

(Amounts expressed in thousands Turkish Lira ("TRY") unless otherwise stated.)

17. EQUITY (Continued)

The readjusted amounts and equity inflation adjustment differences of the historical values shown above for the year ended 31 December 2021 and 31 December 2020 are as follows:

31 December 2021	Historical values	Adjusted values	Equity inflation adjustment differences
Issued capital	350,910	378,830	27,920
Legal reserves	766,316	825,069	58,753
Extraordinary reserves	3,044,545	3,413,690	369,145
Share premium	8	361	353
Other reserves	-	50	50
	4,161,779	4,618,000	456,221

31 December 2020	Historical values	Adjusted values	adjustment differences
Issued capital	350,910	378,830	27,920
Legal reserves	410,493	469,246	58,753
Extraordinary reserves	3,039,628	3,408,773	369,145
Share premium	8	361	353
Other reserves	-	50	50
	3,801,039	4,257,260	456,221

Inflation adjustment difference in equity can be utilized in issuing bonus shares and in offsetting accumulated losses; the carrying amount of extraordinary reserves can be utilized in issuing bonus shares, cash dividend distribution and offsetting accumulated losses.

Otokar shares which are publicly traded in BIST are valued at their closing price as of 31 December 2021 and 31 December 2020. As of 31 December 2021, fair value change amounting to TRY4,889 net of deferred tax, (31 December 2020: TRY21,291) is shown in statement of comprehensive income.

The net of tax effects of the changes in the statement of other comprehensive income and the effects of the changes in accumulated income and expense under equity are as follows:

	2021	2020
1 January	(1,408,271)	(687,178)
Gains/(losses) from financial assets measured at fair value through other comprehensive income	4,889	21,291
Actuarial gains/(losses)	(107,364)	(16,299)
Gains/(losses) on cash flow hedges	(1,759,721)	(726,085)
31 December	(3,270,467)	(1,408,271)

FORD OTOMOTİV SANAYİ A.Ş.**NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD
ENDED 1 JANUARY - 31 DECEMBER 2021**

(Amounts expressed in thousands Turkish Lira ("TRY") unless otherwise stated.)

18. REVENUE AND COST OF SALES

	2021	2020
Export sales	54,515,151	34,626,072
Domestic sales	17,983,616	16,153,836
Other sales	413,540	211,547
Less: discounts	(1,811,049)	(1,540,048)
	71,101,258	49,451,407

Units of vehicle sales

	2021			2020		
	Domestic sales	Export sales	Total sales	Domestic sales	Export sales	Total sales
Transit Custom	4,372	157,967	162,339	5,820	141,378	147,198
Transit	20,773	107,345	128,118	24,807	88,687	113,494
Transit Courier	28,541	18,004	46,545	35,445	21,568	57,013
Ford Trucks (Truck)	7,298	5,168	12,466	5,315	2,510	7,825
Passenger vehicles	10,322	22	10,344	25,703	3	25,706
Ranger	1,430	5	1,435	2,528	-	2,528
Transit Connect	354	-	354	533	-	533
	73,090	288,511	361,601	100,151	254,146	354,297

Summaries of cost of production as of 31 December 2021 and 2020 are as follows:

	2021	2020
Cost of raw material	(50,548,947)	(34,624,112)
Production overhead costs	(3,209,099)	(2,305,054)
Amortization expenses (Notes 10, 11 and 32)	(974,441)	(847,758)
Changes in finished goods	249,271	297,968
Total production cost	(54,483,216)	(37,478,956)
Cost of trade goods sold	(5,463,882)	(5,785,922)
Total cost of sales	(59,947,098)	(43,264,878)

FORD OTOMOTİV SANAYİ A.Ş.**NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD
ENDED 1 JANUARY - 31 DECEMBER 2021**

(Amounts expressed in thousands Turkish Lira ("TRY") unless otherwise stated.)

19. RESEARCH AND DEVELOPMENT EXPENSES, MARKETING EXPENSES, GENERAL ADMINISTRATIVE EXPENSES

	2021	2020
Research and development expenses		
Personnel expenses	(283,223)	(236,034)
Project costs	(254,866)	(119,284)
Mechanization expenses	(95,357)	(63,972)
Depreciation and amortization expenses (Notes 10, 11 and 32)	(25,877)	(23,160)
Other	(21,196)	(17,001)
	(680,519)	(459,451)
Marketing expenses	2021	2020
Warranty expenses (Note 13)	(587,628)	(350,129)
Personnel expenses	(179,056)	(154,085)
Advertising expenses	(136,133)	(88,038)
Vehicle transportation expenses	(91,059)	(85,668)
Spare parts transportation and packaging expenses	(77,209)	(32,029)
Export expenses	(45,006)	(35,016)
Mechanization expenses	(35,653)	(27,252)
Depreciation and amortization expenses (Notes 10, 11 and 32)	(12,926)	(13,776)
Dealer and service development expenses	(12,843)	(10,210)
Other	(146,087)	(47,362)
	(1,323,600)	(843,565)
General administrative expenses	2021	2020
Personnel expenses	(319,076)	(190,421)
Grants and donations	(123,446)	(77,167)
Legal, consulting and auditing expenses	(79,800)	(73,132)
Mechanization expenses	(48,563)	(30,975)
Depreciation and amortization expenses (Notes 10, 11 and 32)	(37,275)	(29,742)
New project administrative expenses	(35,519)	(18,919)
Organization expenses	(16,398)	(8,985)
Repair, maintenance and energy expenses	(13,044)	(9,616)
Duties, taxes and levies expenses	(9,132)	(37,294)
Transportation and travel expenses	(7,925)	(6,700)
Other	(50,251)	(33,737)
	(740,429)	(516,688)

FORD OTOMOTİV SANAYİ A.Ş.**NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD
ENDED 1 JANUARY - 31 DECEMBER 2021**

(Amounts expressed in thousands Turkish Lira ("TRY") unless otherwise stated.)

20. EXPENSES BY NATURE

The classification of expenses by nature for the periods ended at 31 December 2021 and 2020 is as follows:

	2021	2020
Raw material cost	(50,548,947)	(34,624,112)
Cost of trade goods sold	(5,463,882)	(5,785,922)
Financial expenses	(6,527,635)	(2,553,875)
Personnel expenses	(2,424,720)	(1,758,747)
Other operational expenses	(1,887,115)	(1,172,487)
Other overhead costs	(1,565,734)	(1,126,846)
Depreciation and amortization expenses	(1,050,519)	(914,436)
Other expenses from operating activities	(1,082,881)	(415,940)
Expenses from investing activities	(37,561)	(1,359)
Changes in inventories	249,271	297,968
Total expenses	(70,339,723)	(48,055,756)

21. OTHER OPERATING INCOME/(EXPENSES)

	2021	2020
Other operating income		
Foreign exchange gains		
related to trade receivables and payables	1,496,198	519,289
Financial income from forward sales	394,550	218,467
Reversal of provisions	97,861	-
License income	29,752	24,042
Rent income	13,233	11,590
Commission income	14,415	7,798
Price difference and claim recovery	5,176	7,674
Other	59,827	65,916
	2,111,012	854,776
Other operating expenses		
Unearned financial expense	(711,186)	(301,366)
Foreign exchange losses		
related to trade receivables and payables	(368,117)	(106,801)
Other	(3,578)	(7,773)
	(1,082,881)	(415,940)

FORD OTOMOTİV SANAYİ A.Ş.

NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD ENDED 1 JANUARY - 31 DECEMBER 2021

(Amounts expressed in thousands Turkish Lira ("TRY") unless otherwise stated.)

22. FINANCIAL INCOME

	2021	2020
Foreign exchange gains	4,702,170	1,431,390
Interest income	1,073,419	423,964
Other	36,159	-
	5,811,748	1,855,354

23. FINANCIAL EXPENSES

	2021	2020
Foreign exchange losses	(6,219,417)	(2,328,740)
Interest expenses	(239,199)	(199,692)
Other	(69,019)	(25,443)
	(6,527,635)	(2,553,875)

24. TAX ASSETS AND LIABILITIES

Corporate Tax Law was amended by the Law No, 5520 dated 13 June 2006. Law No, 5520 came into force as of 21 June 2006, but many of the provisions came into force effective from 1 January, 2006. Accordingly, the corporate tax rate for the fiscal year 31 December 2021 is 25% (31 December 2020: 22%). Corporate tax is payable on the total income of the Company after adjusting for certain disallowable expenses, corporate income tax exemptions (participation exemption, investment incentive, etc.) and corporate income tax deductions (e.g. research and development expenditures deduction). No further tax is payable unless the profit is distributed.

15% withholding tax rate applies to dividends distributed by resident corporations resident real persons except for, those who are not liable to income and corporation tax, non-resident real persons, non-resident corporations. Dividend distribution by resident corporations to resident corporations is not subject to a withholding tax. Dividend payments made to individuals and institutions other than these are subject to 10% withholding tax. Furthermore, in the event the profit is not distributed or included in capital, no withholding tax shall be applicable.

The temporary tax paid during the year belongs to that year and is deducted from the corporation tax that will be calculated over the tax declaration of the institutions to be given in the following year. If the temporary tax amount paid remains in spite of the indictment, this amount can be refunded or any other financial debt to the state can be deducted.

In Turkey, there is no procedure for a final and definitive agreement on tax assessments. Companies file their tax declarations to the Tax Office within the 25th of the fourth month following the close of the financial year.

Tax returns are open for five years from the beginning of the year that follows the date of filing during which time the tax authorities have the right to audit tax returns, and the related accounting records on which they are based, and may issue re-assessments based on their findings.

**NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD
ENDED 1 JANUARY - 31 DECEMBER 2021**

(Amounts expressed in thousands Turkish Lira ("TRY") unless otherwise stated.)

24. TAX ASSETS AND LIABILITIES (Continued)

Under the Turkish taxation system, tax losses can be carried forward to offset against future taxable income for up to five years. Tax losses cannot be carried back to offset profits from previous periods.

There are many exceptions to the Institutions Tax Law. These exceptions to the Company are explained below:

Dividend gains from shares in capital of another corporation subject to resident taxpaying (except dividends from investment funds participation certificates and investment trusts shares) are exempt from corporate.

The Company capitalizes the R&D expenses made within the scope of the Code no 5746 in its legal books. According to the provisions of the same Code, the Company makes calculation within the framework of the related legislation over the R&D expenses incurred, and utilizes R&D deduction exemption at the rate of 100% for the portion of expenses allowed by the Code.

As of 31 December 2021, the Company utilised R&D incentive exemption amounting of TRY1,422,303 (31 December 2020: TRY572,195) in return for the legal tax.

The Company realizes fixed asset investments with incentives within the scope of 2009 Decisions of the Council of Ministers on State Aid in Investments 2009 numbered 2009/15199 and 2012/3305, which regulates the investment legislation.

The investment projects in which the Company has completed its investment processes and continued to benefit from the contribution amounts to the investment deserved are as follows:

- An investment of TRY559,295 has been made between 2010 and 2013 for the Transit and Transit Custom model investments at Kocaeli Gölcük Plant. The investment contribution rate of this project is 30%.
- An investment of TRY1,300,573 has been made between 2013 and 2017 at Kocaeli Gölcük Plant for Transit expenditures. The investment contribution rate of this project is 50%.
- For the new model Transit Courier investment, which started production with the establishment of the Kocaeli Yeniköy Plant, an investment expenditure of TRY798,311 was made between 2013 and 2016. The contribution rate of the project is 40%.
- Eskişehir Plant has two incentive certificates related to engine and truck production. The Company received an investment incentive certificate for the new 6 and 4-cylinder Engine Production project to be used in Trucks and Transit vehicles worth of TRY138,960 in Eskişehir in 2013-2019, and a second Investment Incentive Certificate for the EUR 6 Emission Truck Production project amounting to TRY529,645 in 2014-2019. The investment contribution rate of these projects is 40%. Investment periods for the incentives of Eskişehir Factories have been completed and incentive closure process is continuing with the Ministry of Industry.

The Company's project which has ongoing investment process and continues to benefit from the investment contribution is as follows:

- In 2016, an investment incentive certificate amounting to TRY849,160 was obtained for the renovation and factory modernization investments of the Transit, Transit Courier and Transit Custom models at the Gölcük and Yeniköy plants. Investment expenditures are continuing within the scope of this project and the contribution rate of the project to investment is 40%.

**NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD
ENDED 1 JANUARY - 31 DECEMBER 2021**

(Amounts expressed in thousands Turkish Lira ("TRY") unless otherwise stated.)

24. TAX ASSETS AND LIABILITIES (Continued)

- Renewal investments of machinery and equipment used for the manufacturing and assembly of F-Trucks (trucks, tractors), Transit and Transit Custom vehicles manufactured in Eskişehir Factories, Brake Disc and Front Layout that will be started to be produced for use in Transit vehicles. An investment incentive certificate amounting to TRY903,089 was obtained on 30 March 2020 for machinery and equipment investments to be made locally to manufacture the gearbox of F-Trucks, which is a product in the heavy commercial vehicle segment, as well as line installation investments for its complex manufacturing. The contribution rate of this project to investment is 40%.
- For product diversification and expansion investments covering the production of new generation commercial vehicles and battery assembly facility at Kocaeli Plants; Granting Project-Based State Aid was accepted with the Presidential Decision No. 3273 published in the Official Gazette dated 04.12.2020 and numbered 31324. Within the scope of the related projects, an investment incentive certificate dated 24 September 2021 was issued for the expenditure of TRY20,501,206 between 1 July 2020 and 01 July 2026. The rate of contribution to the investment to be utilized for this project is 100%.

With the decision of the Council of Ministers, 15 points were added to the investment contribution rates for the investments to be realized in 2017, and the 15 points advantage that was added to the existing investment contributions was extended with the decisions of the Council of Ministers for the investments of 2018 and 2022.

As of the date of the balance sheet, the investment expenditures amounting to TRY7,104,544 (31 December 2020: TRY5,508,188) was made in the framework of the related new investment incentive certificates.

The Company utilized discounted corporate taxation amounting to TRY1,721,248 (31 December 2020: TRY620,440) in the current year and this amount has been deducted from the total deferred tax asset.

The law on amending the Tax Procedure Law and the Corporate Tax Law was enacted on January 20, 2022, Law No. It has been enacted with the number 7352 and it has been decided that the financial statements will not be subject to inflation adjustment in the 2021 and 2022 accounting periods, including the temporary accounting periods, and in the provisional tax periods of the 2023 accounting period, regardless of whether the conditions for the inflation adjustment within the scope of the Repeated Article 298 are met. The Public Oversight Authority made a statement on the Implementation of Financial Reporting in High Inflation Economies under TFRS on January 20, 2022, and it was stated that there was no need to make any adjustments within the scope of TAS 29 Financial Reporting in High Inflation Economies in the financial statements for 2021.

FORD OTOMOTİV SANAYİ A.Ş.

NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD ENDED 1 JANUARY - 31 DECEMBER 2021

(Amounts expressed in thousands Turkish Lira ("TRY") unless otherwise stated.)

24. TAX ASSETS AND LIABILITIES (Continued)

The Company's net tax position as of 31 December 2021 and 31 December 2020 are as follows:

	31 December 2021	31 December 2020
Current year corporate tax expense	(76,950)	(39,799)
Prepaid tax and withholding	63,845	22,247
Current tax related assets/(liabilities)	(13,105)	(17,552)

The taxation on income for the periods ended 31 December 2021 and 2020 are as follows:

	2021	2020
Current year corporate tax expense	(76,950)	(39,799)
Current year tax effect of cash flow hedge (*)	(479,345)	(174,765)
Other deferred tax	670,541	301,147
Deferred tax (expense)/income	191,196	126,382
Continuing operations tax (income)/(expense)	114,246	86,583

(*) The amount represents the tax effect of the reclassification made between the statement of income and other comprehensive income relating to the cash flow hedge transactions.

Calculation of the tax expense reconciliation using the current period tax expense in the statement of profit or loss as at 31 December 2021 and 2020 and current tax ratio based on income before tax is as follows:

	31 December 2021	31 December 2020
Income before tax	8,686,759	4,108,330
Effective tax rate	25%	22%
Current year tax expense	(2,171,690)	(903,833)
Research and development deductions	355,576	125,883
Investment incentive exemption	2,001,253	860,174
Other	(70,893)	4,359
	114,246	86,583

The Company calculates deferred income tax assets and liabilities by taking into account the effects of temporary differences arising from the different assessments between TFRS and statutory financial statements.

FORD OTOMOTİV SANAYİ A.Ş.

NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD ENDED 1 JANUARY - 31 DECEMBER 2021

(Amounts expressed in thousands Turkish Lira ("TRY") unless otherwise stated.)

24. TAX ASSETS AND LIABILITIES (Continued)

In accordance with the regulation numbered 7316, published in Official Gazette on 22 April 2021, "Law on the Amending the Procedure Law on Collection of Public Claims and Some Other Laws", in temporary declarations to be issued after 01.07,2021, the corporate tax rate has increased from 20% to 25% and to 23% for 2022. It will be applied as 20% from 2023.

Within the scope of the law, deferred tax assets and liabilities in the financial statements dated 31 December 2021; it is calculated with 25% tax rate for the part of temporary differences that will have tax effect in 2021, 23% for the part of temporary differences that will create tax effect in 2022, and 20% for the part that will have tax effect in the following periods.

The breakdown of cumulative temporary differences and the resulting deferred tax assets and liabilities as at 31 December 2021 and 31 December 2020 using the current enacted tax rates is as follows:

	Cumulative Temporary differences		Deferred tax assets/(liabilities)	
	31 December 2021	31 December 2020	31 December 2021	31 December 2020
Deferred tax assets				
Investment incentive tax asset	(7,104,544)	(5,508,188)	1,400,008	1,120,004
Expense accruals and other provisions	(690,644)	(512,294)	153,682	102,453
Employee benefits provision	(491,932)	(312,721)	98,386	62,544
Warranty expense provision	(646,243)	(354,216)	141,050	70,843
Inventories	(184,455)	(68,338)	42,425	13,668
	(9,117,818)	(6,755,757)	1,835,551	1,369,512
Deferred tax liabilities				
Tangible and intangible assets	430,811	1,983,517	(86,162)	(396,703)
Income accruals and other	153,259	92,814	(33,418)	(18,563)
	584,070	2,076,331	(119,580)	(415,266)
Net deferred tax asset			1,715,971	954,246

FORD OTOMOTİV SANAYİ A.Ş.**NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD
ENDED 1 JANUARY - 31 DECEMBER 2021**

(Amounts expressed in thousands Turkish Lira ("TRY") unless otherwise stated.)

24. TAX ASSETS AND LIABILITIES (Continued)

The deferred tax movement table is presented below:

	1 January 2021	Effect of fixes (*)	Charged to statement of profit or loss as income/(expense)	Charged to comprehensive income statement as income/(expense)	31 December 2021
Deferred tax liabilities					
Tangible and intangible assets	(396,703)	-	310,541	-	(86,162)
Income accruals and other	(18,563)	-	(14,598)	(257)	(33,418)
Deferred tax assets					
Investment incentive tax asset	1,120,004	-	280,004	-	1,400,008
Expense accruals and other provisions	102,453	-	51,229	-	153,682
Provision for employee benefits	62,544	-	9,001	26,841	98,386
Warranty expense provision	70,843	-	70,207	-	141,050
Inventories	13,668	-	28,757	-	42,425
Impairment of trade receivables	-	64,600	(64,600)	-	-
Deferred tax asset, net	954,246	64,600	670,541	26,584	1,715,971

(*) Note 2.5 Accounting policies are explained in Accounting policies, changes in accounting estimates and errors.

	1 January 2020	Charged to statement of profit or loss as income/(expense)	Charged to comprehensive income statement as income/(expense)	31 December 2020
Deferred tax liabilities				
Tangible and intangible assets	(422,807)	26,104	-	(396,703)
Income accruals and other	(10,747)	(6,695)	(1,121)	(18,563)
Deferred tax assets				
Investment incentive tax asset	880,274	239,730	-	1,120,004
Expense accruals and other provisions	90,754	11,699	-	102,453
Provision for employee benefits	51,241	7,229	4,074	62,544
Warranty expense provision	43,599	27,244	-	70,843
Inventories	17,832	(4,164)	-	13,668
Deferred tax asset, net	650,146	301,147	2,953	954,246

FORD OTOMOTİV SANAYİ A.Ş.

NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD ENDED 1 JANUARY - 31 DECEMBER 2021

(Amounts expressed in thousands Turkish Lira ("TRY") unless otherwise stated.)

25. EARNINGS PER SHARE

	2021	2020
Net profit for the year (TRY)	8,801,005	4,194,913
Weighted average number of shares with nominal	35,091,000,000	35,091,000,000
Earnings per share with nominal value of Kr 1 each	25.08	11,95

26. RELATED PARTY DISCLOSURES

Related party can be defined according to whether one of the companies has control over the others or has significant effect on its financial and administrative decisions. The Company is controlled by Ford Deutschland Holding GmbH which is a subsidiary of Koç Holding A.Ş. and Ford Motor Company. In the financial statements, shareholder companies, shareholders and financial fixed assets and other group companies' assets are shown as related parties.

The related party balances at 31 December 2021 and 31 December 2020 and the transactions with related parties during the year are as follows:

a) Receivables from related parties

i) Trade receivable from related parties

	31 December 2021	31 December 2020
Due from shareholders		
Ford Motor Company and subsidiaries	6,613,713	1,938,318
	6,613,713	1,938,318
Due from group companies (*)		
Otokoç Otomotiv Ticaret ve Sanayi A.Ş.	1,302,822	1,278,190
Other	12,466	7,721
	1,315,288	1,285,911
Less: unearned credit finance income	(14,824)	(16,290)
	7,914,177	3,207,939

(*) The Company's shareholders' subsidiaries and affiliate.

FORD OTOMOTİV SANAYİ A.Ş.

NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD ENDED 1 JANUARY - 31 DECEMBER 2021

(Amounts expressed in thousands Turkish Lira ("TRY") unless otherwise stated.)

26. RELATED PARTY DISCLOSURES (Continued)

Export sales mainly consist of sales to Ford Motor Company. Payments terms and conditions are specified in the business agreements with Ford Motor Company. Export vehicle receivables from the Ford Motor Company are due in 14 days and receivables are collected regularly.

Per the domestic dealership agreement between Ford Otomotiv Sanayi A.Ş. and Otokoç Otomotiv Ticaret ve Sanayi A.Ş., the Companies have a vehicle and spare parts trade connection. As mentioned in Note 7, the Company's vehicle sales receivables from Otokoç Otomotiv Ticaret ve Sanayi A.Ş. is due in 25 days on average and sales of spare parts is due in 70 days on average.

b) Payables to related parties

i) Trade payables to related parties

	31 December 2021	31 December 2020
Due to shareholders		
Ford Motor Company and its subsidiaries	1,564,116	900,762
	1,564,116	900,762
Due to group companies (*)		
Zer Merkezi Hizmetler ve Ticaret A.Ş.	207,883	127,008
Ram Dış Ticaret A.Ş.	128,869	54,043
Ark İnşaat A.Ş.	43,658	11,205
Eltek Elektrik Enerjisi İthalat İhracat ve Toptan Ticaret A.Ş.	33,787	484
Koç Sistem Bilgi ve İletişim Hizmetleri A.Ş.	30,427	29,350
Setur Servis Turistik A.Ş.	19,337	4,491
Koç Digital Çözümler A.Ş.	16,675	2,667
Otokoç Otomotiv Ticaret ve Sanayi A.Ş.	15,007	14,159
Ingage Dijital Pazarlama A.Ş.	13,115	17,552
Opet Fuchs Madeni Yağ Sanayi ve Ticaret A.Ş.	10,067	7,325
Opet Petrolcülük A.Ş.	9,352	4,348
Arçelik Pazarlama A.Ş.	7,627	-
Koçtaş Yapı Marketleri Sanayi ve Ticaret A.Ş.	5,020	4,150
Other	6,126	3,312
	546,950	280,094
Less: unearned credit finance income	(4,616)	(2,517)
	2,106,450	1,178,339

(*) The Company's shareholders' subsidiaries and affiliate.

FORD OTOMOTİV SANAYİ A.Ş.

NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD ENDED 1 JANUARY - 31 DECEMBER 2021

(Amounts expressed in thousands Turkish Lira ("TRY") unless otherwise stated.)

26. RELATED PARTY DISCLOSURES (Continued)

ii) Other payables to related parties

	31 December 2021	31 December 2020
Koç Holding A.Ş.	27,905	18,685
Koç Finansman A.Ş.	7,975	8,864
Yapı ve Kredi Bankası A.Ş.	2,366	6,801
	38,246	34,350

c) Sales to related parties

	2021	2020
Ford Motor Company (*)	50,673,985	33,344,256
Otokoç Otomotiv Tic. ve San. A.Ş. (**)	4,325,386	4,079,628
Other	6	161
	54,999,377	37,424,045
Less: financial income from credit sales	(105,523)	(60,990)
	54,893,854	37,363,055

(*) The Company, exports vehicle, spare parts and engineering service to Ford Motor Company.

(**) The Company has a vehicle and spare parts trade in accordance with domestic dealer agreement with Otokoç Otomotiv Ticaret ve Sanayi A.Ş..

FORD OTOMOTİV SANAYİ A.Ş.**NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD
ENDED 1 JANUARY - 31 DECEMBER 2021**

(Amounts expressed in thousands Turkish Lira ("TRY") unless otherwise stated.)

26. RELATED PARTY DISCLOSURES (Continued)**d) Material, service and fixed asset purchases from related parties**

	2021			
	Material	Service	Fixed assets	Total
Domestic purchases				
Zer Merkezi Hizmetler ve Ticaret A.Ş.	61,202	865,592	548	927,342
Ark İnşaat Sanayi ve Ticaret A.Ş.	-	-	380,910	380,910
Ram Dış Ticaret A.Ş.	292,390	-	-	292,390
Eltek Elektrik Enerjisi İth. İhr. ve Toptan Tic. A.Ş.	-	173,999	-	173,999
Koç Sistem Bilgi ve İletişim Hizmetleri A.Ş.	-	72,555	45,872	118,427
Otokoç Otomotiv Ticaret ve Sanayi A.Ş.	-	43,944	28,812	72,756
Opet Petrolcülük A.Ş.	49,428	-	-	49,428
Koç Holding A.Ş. (*)	-	48,462	-	48,462
Ingage Dijital Pazarlama A.Ş.	-	41,453	-	41,453
Opet Fuchs Madeni Yağ Sanayi ve Ticaret A.Ş.	40,028	-	-	40,028
Setur Servis Turistik A.Ş.	-	26,532	-	26,532
Koç Digital Çözümler A.Ş.	-	5,865	11,431	17,296
Koçtaş Yapı Marketleri Ticaret A.Ş.	10,878	-	82	10,960
Otokar Otomotiv Savunma San. A.Ş.	8,600	-	-	8,600
Arçelik Pazarlama A.Ş.	-	7,966	-	7,966
AKPA Dayanıklı Tüketim LPG ve Akaryakıt Ürünleri Pazarlama A.Ş.	5,752	-	-	5,752
Ram Sigorta Aracılık Hizmetleri A.Ş.	-	3,100	-	3,100
Other	131	12,304	89	12,524
	468,409	1,301,772	467,744	2,237,925
Less: Financial expense from credit purchases	(13,666)	-	-	(13,666)
	454,743	1,301,772	467,744	2,224,259

(*) It includes service costs that are based on finance, law, planning, tax and management provided by Koç Holding A.Ş. to the companies within the group organisation, invoiced to the company within the context of "11-Intra-group Services" in numbered 1 General Communique about concealed Gain Distribution by Transfer Pricing.

FORD OTOMOTİV SANAYİ A.Ş.**NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD
ENDED 1 JANUARY - 31 DECEMBER 2021**

(Amounts expressed in thousands Turkish Lira ("TRY") unless otherwise stated.)

26. RELATED PARTY DISCLOSURES (Continued)

	2020			
	Material	Service	Fixed assets	Total
Domestic purchases				
Zer Merkezi Hizmetler ve Ticaret A.Ş.	27,708	365,234	347	393,289
Ram Dış Ticaret A.Ş.	106,204	-	-	106,204
Eltek Elektrik Enerjisi İth. İhr. ve Toptan Tic. A.Ş.	-	46,182	-	46,182
Koç Sistem Bilgi ve İletişim Hizmetleri A.Ş.	-	82,270	18,332	100,602
Ark İnşaat Sanayi ve Ticaret A.Ş.	-	-	35,617	35,617
Setur Servis Turistik A.Ş.	-	13,783	-	13,783
Koç Holding A.Ş. (*)	-	34,219	17	34,236
Ingage Dijital Pazarlama A.Ş.	-	12,191	-	12,191
Otokoç Otomotiv Ticaret ve Sanayi A.Ş.	-	20,090	11,625	31,715
Opet Petrolcülük A.Ş.	29,966	-	-	29,966
AKPA Dayanıklı Tüketim LPG ve Akaryakıt Ürünleri Pazarlama A.Ş.	6,871	-	-	6,871
Opet Fuchs Madeni Yağ Sanayi ve Ticaret A.Ş.	22,860	-	-	22,860
Koçtaş Yapı Marketleri Ticaret A.Ş.	14,257	-	298	14,555
Ram Sigorta Aracılık Hizmetleri A.Ş.	-	15,145	-	15,145
Koç Digital Çözümler A.Ş.	-	3,286	1,371	4,657
Otokar Otomotiv Savunma San. A.Ş.	4,650	-	-	4,650
Arçelik Pazarlama A.Ş.	-	1,173	-	1,173
Other	92	6,458	-	6,550
	212,608	600,031	67,607	880,246
Less: Financial expense from credit purchases	(4,642)	-	-	(4,642)
	207,966	600,031	67,607	875,604

(*) It includes service costs that are based on finance, law, planning, tax and management provided by Koç Holding A.Ş. to the companies within the group organisation, invoiced to the company within the context of "11-Intra-group Services" in numbered 1 General Communiqué about concealed Gain Distribution by Transfer Pricing.

Material, vehicle and service purchases from abroad

	2021	2020
Ford Motor Company and its subsidiaries	25,191,291	21,042,086

e) License fees paid to Ford Motor Company included in cost of sales

	2021	2020
	366,302	299,669

FORD OTOMOTİV SANAYİ A.Ş.

NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD ENDED 1 JANUARY - 31 DECEMBER 2021

(Amounts expressed in thousands Turkish Lira ("TRY") unless otherwise stated.)

26. RELATED PARTY DISCLOSURES (Continued)

- f) License fees received from Jiangling Motors Corporation, a subsidiary of Ford Motor Company, included in other income

2021	2020
29,752	24,042

- g) Donations to related parties, establishments and foundations, included in general administrative expenses

2021	2020
166,857	55,384

- h) The details of deposits in related banks and loans obtained from related banks

Deposits in related banks	31 December 2021	31 December 2020
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Yapı ve Kredi Bankası A.Ş.

- Foreign currency time deposits	1,671,059	49,770
- TRY time deposits	1,112,832	1,923,043
- TRY demand deposits	37,447	84,652
- Foreign currency demand deposits	7,702	1,346
	2,829,040	2,058,811

- i) Related bank loans

	31 December 2021	31 December 2020
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Yapı ve Kredi Bankası A.Ş.	-	303,975
	-	303,975

i) Commission income	2021	2020
Yapı ve Kredi Bankası A.Ş.	8,666	5,103
Koç Finansman A.Ş.	5,710	2,695
	14,376	7,798

FORD OTOMOTİV SANAYİ A.Ş.

NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD ENDED 1 JANUARY - 31 DECEMBER 2021

(Amounts expressed in thousands Turkish Lira ("TRY") unless otherwise stated.)

26. RELATED PARTY DISCLOSURES (Continued)

j) Commission expense

	2021	2020
Yapı ve Kredi Bankası A.Ş.	129,775	51,479
Koç Finansman A.Ş.	99,378	47,244
	229,153	98,723

Commissions paid to Koç Finansman A.Ş. and Yapı ve Kredi Bankası A.Ş. are credit commissions related to sales to end user customers by dealers and are recorded as sales discounts in the statement of profit or loss.

k) Interest income

	2021	2020
Yapı ve Kredi Bankası A.Ş.	206,633	85,446

l) Dividend income

	2021	2020
Otokar Otomotiv ve Savunma Sanayi A.Ş.	2,343	1,172

m) Compensation of key management personnel

The Company defines its key management personnel as board of directors' members, general manager, assistant general managers and directors reporting directly to the general manager (Note 2).

Compensation of key management personnel includes salaries, premiums, Social Security Institution employer's contribution, employer's contribution of unemployment insurance and the attendance fees

The total amount of compensation given to key management personnel of the Company as of in the first nine months of 2021 is TRY99,102 (31 December 2020: TRY57,501). All of this amount consists of short-term benefits.

FORD OTOMOTİV SANAYİ A.Ş.

NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD ENDED 1 JANUARY - 31 DECEMBER 2021

(Amounts expressed in thousands Turkish Lira ("TRY") unless otherwise stated.)

27. FINANCIAL INSTRUMENTS AND FINANCIAL RISK MANAGEMENT

The table below summarizes the Company's exposure to foreign currency exchange rate risk at 31 December 2021 and 31 December 2020. The carrying amount of the Company's foreign currency denominated assets and liabilities, categorized by currency have been presented below:

31 December 2021

	TRY equivalent (Functional currency)	USD	EUR	Other
1. Trade receivables	7,633,465	7,736	502,998	2
2. Monetary financials assets (including cash and cash equivalents)	6,504,528	1,398	429,525	1,833
3. Other	641,824	12,667	32,518	-
4. Current assets (1 + 2 + 3)	14,779,817	21,801	965,041	1,835
5. Monetary financial assets	36,159	-	2,463	-
6. Non-current assets (5)	36,159	-	2,463	-
7. Total assets (4 + 6)	14,815,976	21,801	967,504	1,835
8. Trade payables	2,912,537	74,560	131,445	8,121
9. Financial liabilities (*)	8,130,864	-	545,202	-
10. Other monetary liabilities	31,591	-	2,152	-
11. Short term liabilities (8 + 9 + 10)	11,074,992	74,560	678,799	8,121
12. Financial liabilities (*)	10,817,259	-	723,403	-
13. Other	1,036	-	71	-
14. Long term liabilities (12+13)	10,818,295	-	723,474	-
15. Total liabilities (11 + 14)	21,893,287	74,560	1,402,273	8,121
16. Net foreign currency (liabilities)/assets position (7 - 15)	(7,077,311)	(52,759)	(434,769)	(6,286)
17. Net monetary foreign currency (liabilities)/assets (1 + 2 + 5 - 8 - 9 - 10 - 12)	(7,718,099)	(65,426)	(467,216)	(6,286)

- (*) The Company's net foreign exchange position is mainly due to long term Euro denominated loans obtained to fund its investments. The Company is hedging for the foreign currency exchange risk arising from its Euro denominated long-term loans with export agreements signed with Ford Motor Company. The TRY equivalent of such loans amount to TRY7,670,190 as of 31 December 2021 (31 December 2020: TRY5,754,292). As of 31 December 2021, the Company has a total of TRY280,042 (31 December 2020: TRY166,918) of the product to be issued.

FORD OTOMOTİV SANAYİ A.Ş.

NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD ENDED 1 JANUARY - 31 DECEMBER 2021

(Amounts expressed in thousands Turkish Lira ("TRY") unless otherwise stated.)

27. FINANCIAL INSTRUMENTS AND FINANCIAL RISK MANAGEMENT (Continued)

31 December 2020

	TRY equivalent (Functional currency)	USD	EUR	Other
1. Trade receivables	2,416,395	14,106	256,756	2
2. Monetary financial assets (including cash and cash equivalents)	525,174	4,729	54,356	385
3. Other	371,121	23,856	21,759	-
4. Current assets (1 + 2 + 3)	3,312,690	42,691	332,871	387
5. Monetary financial assets	-	-	-	-
6. Non-current assets (5)	-	-	-	-
7. Total assets (4 + 6)	3,312,690	42,691	332,871	387
8. Trade payables	1,365,145	45,736	113,816	8,125
9. Financial liabilities (*)	2,773,827	-	307,933	-
10. Other monetary liabilities	15,752	-	1,749	-
11. Short term liabilities (8 + 9 + 10)	4,154,724	45,736	423,498	8,125
12. Financial liabilities (*)	4,126,247	-	458,070	-
13. Other	1,253	-	139	-
14. Long term liabilities (12+13)	4,127,500	-	458,209	-
15. Total liabilities (11 + 14)	8,282,224	45,736	881,707	8,125
16. Net foreign currency (liabilities)/assets position (7 - 15)	(4,969,534)	(3,045)	(548,836)	(7,738)
17. Net monetary foreign (liabilities)/assets (1 + 2 + 5 - 8 - 9 - 10 - 12)	(5,339,402)	(26,901)	(570,456)	(7,738)

(*) The Company's net foreign exchange position is mainly due to long term Euro denominated loans obtained to fund its investments. The Company is hedging for the foreign currency exchange risk arising from its Euro denominated long-term loans with export agreements signed with Ford Motor Company. The TRY equivalent of such loans amount to TRY7,670,190 as of 31 December 2021 (31 December 2020: TRY5,754,292). As of 31 December 2021, the Company has a total of TRY280,042 (31 December 2020: TRY166,918) of the product to be issued.

FORD OTOMOTİV SANAYİ A.Ş.

NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD ENDED 1 JANUARY - 31 DECEMBER 2021

(Amounts expressed in thousands Turkish Lira ("TRY") unless otherwise stated.)

27. FINANCIAL INSTRUMENTS AND FINANCIAL RISK MANAGEMENT (Continued)

Foreign exchange risk

The Company is exposed to foreign exchange risk primarily against EUR and partly against USD. The foreign exchange risk of the Company arises from long-term EUR investments.

31 December 2021

Appreciation/depreciation in foreign currency	Profit/(loss) before taxation	
	<u>Increase by 10 (%)</u>	<u>Decrease by 10 (%)</u>
Change in USD against TRY		
USD net assets/(liabilities)	(68,468)	68,468
USD net hedged amount	-	-
USD net- gain/(loss)	(68,468)	68,468
Change in EUR against TRY		
EUR net assets/(liabilities)	(638,340)	638,340
EUR net hedged amount	767,019	(767,019)
EUR net- gain/(loss)	128,679	(128,679)
Change in other foreign currency against TRY		
Other foreign currency denominated net (liabilities)/assets	(924)	924
Other foreign currency denominated- hedged amount	-	-
Other foreign currency denominated net - (loss)/gain	(924)	924

31 December 2020

Appreciation/depreciation in foreign currency	Profit/(loss) before taxation	
	<u>Increase by 10 (%)</u>	<u>Decrease by 10 (%)</u>
Change in USD against TRY		
USD net assets/(liabilities)	(2,235)	2,235
USD net hedged amount	-	-
USD net- gain/(loss)	(2,235)	2,235
Change in EUR against TRY		
EUR net (liabilities)/assets	(494,386)	494,386
EUR net hedged amount	575,429	(575,429)
EUR net- gain/(loss)	81,043	(81,043)
Change in other foreign currency against TRY		
Other foreign currency denominated net (liabilities)/assets	(333)	333
Other foreign currency denominated- hedged amount	-	-
Other foreign currency denominated net - (loss)/gain	(333)	333

FORD OTOMOTİV SANAYİ A.Ş.

NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD ENDED 1 JANUARY - 31 DECEMBER 2021

(Amounts expressed in thousands Turkish Lira ("TRY") unless otherwise stated.)

27. FINANCIAL INSTRUMENTS AND FINANCIAL RISK MANAGEMENT (Continued)

The comparative amounts for total export and import amounts for the year ended 31 December 2021 and 2020 are as follows:

	31 December 2021	31 December 2020
Total export amount	54,515,151	34,626,072
Total import amount	31,530,834	23,698,550

The Company's net assets are exposed to foreign exchange risk which arises from export sales. To minimize its foreign currency risk, the Company follows a balanced foreign currency position policy. The foreign currency exposure arising from foreign currency denominated borrowings and trade

Interest rate risk

The Company's interest rate sensitive financial instruments are as follows:

	31 December 2021	31 December 2020
Fixed interest rate financial instruments		
Financial assets	14,044,278	7,922,892
Financial liabilities	12,917,808	6,400,937
Floating interest rate financial instruments		
Financial liabilities	6,138,419	1,679,937

If the interest rates of floating interest-bearing EUR denominated borrowings were 100 basis points higher/lower with all other variables held constant, profit before tax for the year would have been lower/higher by TRY9,511 at 31 December 2021 (31 December 2020: TRY1,149) due to higher/lower interest expense.

FORD OTOMOTİV SANAYİ A.Ş.**NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD
ENDED 1 JANUARY - 31 DECEMBER 2021**

(Amounts expressed in thousands Turkish Lira (“TRY”) unless otherwise stated.)

27. FINANCIAL INSTRUMENTS AND FINANCIAL RISK MANAGEMENT (Continued)*Liquidity risk*

The table below shows the liquidity risk arising from financial liabilities of the Company:

31 December 2021	Book value	Total contractual cash outflow	Up to 3 months	Between 3 - 12 months	Between 1 - 5 years	Longer than 5 years
Non-derivative financial instruments						
Financial liabilities	18,956,184	19,527,995	2,778,230	5,293,338	10,217,868	1,238,559
Lease liabilities	100,043	121,792	7,313	21,940	86,304	6,235
Trade payables						
- Related party	2,106,450	2,111,066	2,111,066	-	-	-
-Other	9,272,218	9,341,802	9,341,802	-	-	-
Other liabilities						
-Related party	38,246	38,246	38,246	-	-	-
-Other	220,755	220,755	220,755	-	-	-
Derivative financial liabilities						
Derivative financial instruments	1,036	1,036	-	-	1,036	-

FORD OTOMOTİV SANAYİ A.Ş.**NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD
ENDED 1 JANUARY - 31 DECEMBER 2021**

(Amounts expressed in thousands Turkish Lira (“TRY”) unless otherwise stated.)

27. FINANCIAL INSTRUMENTS AND FINANCIAL RISK MANAGEMENT (Continued)

31 December 2020	Book value	Total contractual cash outflow	Up to 3 months	Between 3 - 12 months	Between 1 - 5 years	Longer than 5 years
Non-derivative financial instruments						
Financial liabilities	7,998,168	8,261,164	297,222	3,660,102	3,941,284	362,556
Lease liabilities	82,706	104,802	6,000	17,999	73,642	7,161
Trade payables						
-Related party	1,178,339	1,180,856	1,180,856	-	-	-
-Other	6,569,454	6,624,233	6,624,233	-	-	-
Other liabilities						
- Related party	34,350	34,350	34,350	-	-	-
-Other	141,846	141,846	141,846	-	-	-
Derivative financial liabilities						
Derivative financial instruments	1,253	1,253	-	-	1,253	-

FORD OTOMOTİV SANAYİ A.Ş.

NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD ENDED 1 JANUARY - 31 DECEMBER 2021

(Amounts expressed in thousands Turkish Lira ("TRY") unless otherwise stated.)

27. FINANCIAL INSTRUMENTS AND FINANCIAL RISK MANAGEMENT (Continued)

Fair value hierarchy table

The Company classifies the fair value measurement of financial instruments reported at fair value according to their source of valuation inputs, using the three-level hierarchy, as follows:

Level 1: Market price valuation techniques for the determined financial instruments traded in markets (unadjusted).

Level 2: Other valuation techniques that includes direct or indirect observable inputs.

Level 3: Valuation techniques that does not contain observable market inputs.

As of 31 December 2021 and 31 December 2020, the Company's hierarchy table for its assets and liabilities recorded at fair value are as follows:

31 December 2021

	Level 1 (*)	Level 2 (**)	Level 3
Assets at fair value			
Derivative financial assets	-	-	-
Financial assets at fair value through OCI - Otokar	49,913	-	-
Total assets	49,913	-	-
Liabilities at fair value			
Derivative financial liabilities	-	1,036	-
Total liabilities	-	1,036	-

(*) Fair value is calculated at market prices per the Stock Exchange market at the reporting date.

(**) Fair value is calculated from inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. , as prices) or indirectly (i.e. , derived from prices).

FORD OTOMOTİV SANAYİ A.Ş.

NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD ENDED 1 JANUARY - 31 DECEMBER 2021

(Amounts expressed in thousands Turkish Lira ("TRY") unless otherwise stated.)

27. FINANCIAL INSTRUMENTS AND FINANCIAL RISK MANAGEMENT (Continued)

31 December 2020

	Level 1 (*)	Level 2 (**)	Level 3
Assets at fair value			
Derivative financial assets	-	-	-
Financial assets at fair value through OCI - Otokar	44,767	-	-
Total assets	44,767	-	-
Liabilities at fair value			
Derivative financial liabilities	-	1,253	-
Total liabilities	-	1,253	-

(*) Fair value is calculated at market prices per the Stock Exchange market at the reporting date.

(**) Fair value is calculated from inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. , as prices) or indirectly (i.e. , derived from prices).

28. CASH FLOW HEDGE OPERATIONS

The Company uses long term floating rate foreign currency loans from international markets. The Company hedges interest rate risk by securing a portion of the floating rate loans from international markets through long term swap transactions.

The Company hedged the interest rate risk arising from cash flows related to the borrowing used as of 31 December 2021 with the maturity of 23 May 2024 amounting to EUR150,000,000 with interest rate swapping. The critical conditions of the settlement contract such as maturity, payment, interest rate change dates are in line with the critical conditions of the foreign currency borrowing, which is the subject of financial hedge as of 31 December 2021. The fair value of the interest rate swap transaction calculated as of 31 December 2021 is TRY1,036 and it is classified as long-term liabilities.

Derivative financial instruments

	31 December 2021	31 December 2020
Derivative financial liabilities	1,036	1,253
	1,036	1,253

FORD OTOMOTİV SANAYİ A.Ş.

NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD ENDED 1 JANUARY - 31 DECEMBER 2021

(Amounts expressed in thousands Turkish Lira ("TRY") unless otherwise stated.)

28. CASH FLOW HEDGE OPERATIONS (Continued)

As of 31 December 2021, the Company bears the interest risk arising from the cash flows of the loans used, amounting to EUR100,000,000 with a maturity of 5 November 2026 and EUR100,000,000 with a maturity of 5 November 2028, has been subject to financial protection with interest ceiling (cap) options. The critical conditions of the swap contract, such as maturity, payment and interest change dates, are in line with the critical conditions of the foreign currency loan that is the subject of financial protection as of 31 December 2021. The fair value of the related swap transaction as of 31 December 2021 is TRY36,159 and is presented under non-current assets in the financial position statement.

	31 December 2021	31 December 2020
Derivative financial assets	36,159	-
	36,159	-

There is an effective foreign currency cash flow hedge relationship between foreign currency long-term financial borrowings related with investment expenditures (non-derivative hedging instrument) and highly probable forecast transaction export sales receivables (hedged item). In the frame of the manufacturing agreement signed with Ford Motor Company, the Company will associate a portion of estimated export revenue from 1 April 2013 to November 2026 with long-term financial borrowings. There is no ineffective part.

	31 December 2021	31 December 2020
Cash flow hedge reserve		
Amount recognized in other comprehensive income	3,176,720	1,525,928
Amount recycled from other comprehensive income to statement of profit or (loss)	(937,654)	(625,078)
	2,239,066	900,850

29. INCOME AND EXPENSES FROM INVESTING ACTIVITIES

	2021	2020
Income from investing activities		
Dividend income	2,343	1,172
Gain on sale of property, plant and equipment	121	1,377
	2,464	2,549
	2021	2020
Expense from investing activities		
Loss on sale of property, plant and equipment	(37,561)	(1,359)
	(37,561)	(1,359)

FORD OTOMOTİV SANAYİ A.Ş.

NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD ENDED 1 JANUARY - 31 DECEMBER 2021

(Amounts expressed in thousands Turkish Lira ("TRY") unless otherwise stated.)

30. DEFERRED INCOME

	31 December 2021	31 December 2020
Advances received	36,105	32,775
Short-term deferred revenue (*)	28,625	10,262
	64,730	43,037

(*) TRY20,377 of short-term deferred revenue is from the sales of extended warranty and maintenance packages.

	31 December 2021	31 December 2020
Long-term deferred revenue (*)	63,183	22,040
	63,183	22,040

(*) TRY62,188 of long-term deferred revenue is from the sales of extended warranty and maintenance packages.

31. OTHER NON-CURRENT LIABILITIES

	31 December 2021	31 December 2020
Other non-current liabilities (*)	14,129	18,699
	14,129	18,699

(*) The Company makes a part of its fleet truck with buyback commitments and sales made within this scope are followed under "Other Non-Current Liabilities". The buyback commitments are 3 years on average.

FORD OTOMOTİV SANAYİ A.Ş.

NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD ENDED 1 JANUARY - 31 DECEMBER 2021

(Amounts expressed in thousands Turkish Lira ("TRY") unless otherwise stated.)

32. RIGHT OF USE ASSETS

Company capitalized right-of-use assets amounting to TRY120,627 during the period. As of 31 December 2021, net book value of right-of-use assets is TRY68,767. The right of use assets and expenses of depreciation and amortization as of 31 December 2021 and 2020 are as follows:

	Buildings	Machinery and equipments	Vehicles	Total
As of 1 January 2021	18,942	33,721	16,256	68,919
For the period ended 31 December 2021				
Additions	10,790	6,256	26,755	43,801
Period depreciation and amortization expenses	(15,350)	(16,973)	(11,630)	(43,953)
As of 31 December 2021	14,382	23,004	31,381	68,767

	Buildings	Machinery and equipments	Vehicles	Total
As of 1 January 2020	38,942	47,481	13,291	99,714
For the period ended 31 December 2020				
Additions	-	7,208	13,705	20,913
Disposals	(6,399)	(5,672)	(271)	(12,342)
Period depreciation and amortization expenses	(13,601)	(17,643)	(10,616)	(41,860)
Outputs from accumulated depreciation	-	2,347	147	2,494
As of 31 December 2020	18,942	33,721	16,256	68,919

Distribution of depreciation expenses of right of use assets as of 31 December 2021 and 31 December 2020 is follows:

	31 December 2021	31 December 2020
Cost of sales (Note 18)	31,664	28,627
Marketing expenses (Note 19)	7,760	9,454
General administrative expenses (Note 19)	2,680	1,933
Research and development expenses (Note 19)	1,849	1,846
	43,953	41,860

**NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD
ENDED 1 JANUARY - 31 DECEMBER 2021**

(Amounts expressed in thousands Turkish Lira ("TRY") unless otherwise stated.)

33. GOVERNMENT INCENTIVES AND GRANTS

The Company realizes fixed asset investments with incentives within the scope of 2009 Decisions of the Council of Ministers on State Aid in Investments 2009 numbered 2009/15199 and 2012/3305, which regulates the investment legislation.

The investment projects in which the Company has completed its investment processes and continued to benefit from the contribution amounts to the investment deserved are as follows:

- An investment of TRY559,295 has been made between 2010 and 2013 for the Transit and Transit Custom model investments at Kocaeli Gölcük Plant. The investment contribution rate of this project is 30%.
- An investment of TRY1,300,573 has been made between 2013 and 2017 at Kocaeli Gölcük Plant for Transit expenditures. The investment contribution rate of this project is 50%.
- Investment expenditure of TRY798,311 was made between 2013 and 2016 for the new model Transit Courier investment, which started production with the establishment of the Yeniköy Plant in Kocaeli. The investment contribution rate of this project is 40%.
- In the Eskişehir Plant, an investment of TRY138,960 was made between 2013 and 2019 for the new 6 and 4 cylinder engine production for use in Trucks and Transit vehicles, and an amount of TRY529,645 was invested between 2014 and 2019 for the 6 emission truck manufacturing expansion investment. The investment contribution rates of these projects are 40%. Investment periods for incentives for both investments have been completed and incentive closure processes are continuing with the Ministry of Industry.

The Company's project which has ongoing investment process and continues to benefit from the investment contribution is as follows:

- In 2016, an investment incentive certificate amounting to TRY849,160 was obtained for the renovation and factory modernization investments at the Gölcük and Yeniköy Factories related to Transit, Transit Courier and Transit Custom models, which are currently being produced at Kocaeli Factories. Investment expenditures are continuing within the scope of this project and the contribution rate of the project to investment is 40%.
- Renewal investments of machinery and equipment used for the manufacturing and assembly of F-Trucks (trucks, tractors), Transit and Transit Custom vehicles manufactured in Eskişehir Factories, Brake Disc and Front Layout that will be started to be produced for use in Transit vehicles. An investment incentive certificate amounting to TRY903,089 was obtained on 30 March 2020 for machinery and equipment investments to be made locally to manufacture the gearbox of F-Trucks, which is a product in the heavy commercial vehicle segment, as well as line installation investments for its complex manufacturing. The contribution rate of this project to investment is 40%.
- With the decision of the Council of Ministers, 15 points were added to the investment contribution rates for the investments to be realized in 2017, and the 15 points advantage that was added to the existing investment contributions was extended with the decisions of the Council of Ministers for the investments of 2018 and 2022.
- For product diversification and expansion investments covering the production of new generation commercial vehicles and battery assembly facility at Kocaeli Plants; Granting Project-Based State Aid was accepted with the Presidential Decision No. 3273 published in the Official Gazette dated 04.12.2020 and numbered 31324. Within the scope of the related projects, an investment incentive certificate dated 24 September 2021 was issued for the expenditure of TRY20,501,206 between 1 July 2020 and 01 July 2026. The rate of contribution to the investment to be utilized for this project is 100%.

FORD OTOMOTİV SANAYİ A.Ş.

NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD ENDED 1 JANUARY - 31 DECEMBER 2021

(Amounts expressed in thousands Turkish Lira ("TRY") unless otherwise stated.)

34. INVESTMENTS IN SUBSIDIARIES, JOINT VENTURES AND AFFILIATED COMPANIES

Gembox Teknoloji Girişimleri A.Ş. was established with 100% contribution to capital by Ford Otosan capital in order to carry out research, development, consultancy, engineering and incubation activities and to invest in companies and initiatives established in these areas.

For the central management of the Company's Ford Trucks exporting activities, Ford Otosan Netherlands BV was founded with 100% contribution to capital by Ford Otosan capital.

Rakun Mobilite A.Ş. was established with 100% Ford Otosan capital to develop and sell products, technologies and solutions in the field of mobility.

Investments in subsidiaries as of 31 December 2021 and 31 December 2020 are as follows:

	31 December 2021		31 December 2020	
	Ownership rate (%)	Amount	Ownership rate (%)	Amount
Investment in subsidiaries				
Gembox Teknoloji Girişimleri Anonim Şirketi	100	10,000	100	2,500
Ford Otosan Netherlands BV	100	2,334	100	2,334
Rakun Mobilite A.Ş.	100	625	100	-
		12,959		4,834

These investments are carried at cost and are not included in the scope of consolidation since their financial statements do not have a significant effect on the financial statements of the Company.

35. FEES FOR SERVICES RECEIVED FROM INDEPENDENT AUDITORS

The explanation regarding the fees for the services rendered by the independent audit firms, which was prepared pursuant to the KGK's Board Decision published in the Official Gazette on March 30, 2021, and the preparation principles of which were based on the letter of the KGK dated August 19, 2021 are as follows:

	2021 (*)	2020 (*)
Independent audit fees for the reporting period	291	251
Fees for tax advisory services	1,463	925
Fee for other assurance services	18	24
Fees for services other than independent auditing	7	7
	1,779	1,207

(*) The fees above have been determined by including the statutory audit and other related service fees of all subsidiaries.

FORD OTOMOTİV SANAYİ A.Ş.

NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD ENDED 1 JANUARY - 31 DECEMBER 2021

(Amounts expressed in thousands Turkish Lira ("TRY") unless otherwise stated.)

36. SUBSEQUENT EVENTS

There are no disclosures that arise from the balance sheet date to the reporting date.

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